



**COUNTY GOVERNMENT OF BUSIA**  
P.O.BOX PRIVATE BAG-50400  
BUSIA, KENYA  
**COUNTY TREASURY**



**DRAFT COUNTY FISCAL STRATEGY PAPER**  
**FOR THE**  
**FINANCIAL YEAR 2026/2027**  
**AND**  
**THE MEDIUM-TERM EXPENDITURE FRAMEWORK**

**COUNTY TREASURY AND ECONOMIC PLANNING**

**JANUARY 2026**

## **FOREWORD**

The County Fiscal Strategy Paper (CFSP) FY 2026/2027 for Busia County sets out the County's fiscal policies and financial strategies for the medium-term period covering FY 2026/2027 to FY 2028/2029. The Paper has been prepared in compliance with the Public Finance Management Act, 2012 and the Public Finance Management (County Governments) Regulations, 2015. It is aligned with the national and county planning frameworks, including the Bottom-up Economic Transformation Agenda (BETA), the Kenya Vision 2030, the Fourth Medium Term Plan (MTP IV) 2023–2027, the Governor's Manifesto, and the Draft Budget Policy Statement (BPS) 2026. The CFSP reflects a participatory and consultative approach, having incorporated inputs from various stakeholders to ensure responsiveness to the needs and priorities of the residents of Busia County.

The Paper focuses on priority development areas aimed at accelerating socio-economic growth and improving the quality of life of our people. These priorities include enhancing access to quality and affordable healthcare, promoting climate-smart and sustainable agriculture, supporting the growth of micro, small, and medium enterprises (MSMEs), and expanding both the physical and social infrastructure. In addition, the CFSP emphasizes public sector reforms to strengthen governance, transparency, and accountability and promote the creative industry for cultural and economic development. Special attention is also given to the expansion of early childhood education as a foundation for long-term human capital development.

To finance these development priorities, the CFSP outlines key fiscal strategies, including strengthening existing revenue streams through improved collection and management, exploring innovative sources of revenue, and automating revenue collection systems to enhance efficiency and minimize leakages. The strategy further underscores the importance of strengthening partnerships with the development partners and leveraging on Public–Private Partnerships (PPPs) to mobilize additional resources.

Ultimately, the CFSP seeks to foster sustainable economic growth and development by prioritizing strategic investments in health, agriculture, infrastructure, and education, while creating an enabling environment for development, stability, and shared prosperity for the people of Busia County.

**Hon. Andrew Nkitari**  
**County Executive Committee Member**  
**County Treasury and Economic Planning**

## **ACKNOWLEDGEMENT**

The County Fiscal Strategy Paper (CFSP) for FY 2026/2027 presents a comprehensive assessment of the macroeconomic and fiscal outlook over the medium term and provides the policy framework that will guide fiscal management and economic performance at the county level. The Paper outlines the County Government of Busia's policy priorities and fiscal measures for the Medium-Term Expenditure Framework (MTEF) period covering FY 2026/2027 to FY 2028/2029 and sets out expenditure priorities and sector ceilings for FY 2026/2027, informed by departmental strategies and development priorities.

The preparation of this CFSP has been undertaken through a consultative, inclusive, and participatory processes, benefiting from valuable contributions from the county departments and other key stakeholders. We sincerely appreciate all individuals and institutions whose inputs have enhanced the quality, relevance, and credibility of this document.

I wish to express my special appreciation to the leadership of H.E. the Governor, H.E. the Deputy Governor, and all Members of the County Executive Committee for their unwavering support, guidance, and commitments throughout the preparation of this Paper. I also acknowledge, with deep gratitude, the exemplary leadership, support, and strategic direction provided by the County Executive Committee Member for the County Treasury and Economic Planning.

In particular, I extend heartfelt appreciation to CPA Maximillah Ayieko, Ag. Director of Budget, for her exemplary leadership and dedication, which were instrumental to the successful preparation of this CFSP. I further acknowledge the invaluable contributions of CPA Jesse Mangeni, CPA Chrispinus Oroni, Mr. Tiberius Muganda, Mr. William Chepkowony, Ms. Minayo Mercy, Mr. Amos O. Imooh, CPA Kevin Otieno, Ms. Marlene Ajiambo, Ms. Beverly Anyokorit, Ms. Maureen Ochieng, Ms. Emily Chemusto, Ms. Verah Ingutia, Ms. Sherry Okuku, and all the departmental budget officers for their steadfast commitment, collaboration, and professionalism during the preparation, review, and the timely finalization of the CFSP FY 2026/2027.

**Ahmed Aden Hefow**

**Chief Officer – County Treasury**

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## LIST OF ACRONYMS

<b>BETA</b>	Bottom-Up Economic Transformation Agenda
<b>MTP IV</b>	Fourth Medium Term Plan
<b>BPS</b>	Budget Policy Statement
<b>MSMEs</b>	Micro, Small and Medium Enterprises
<b>PPPs</b>	Public-Private Partnerships
<b>MTEF</b>	Medium Term Expenditure Framework
<b>FY</b>	Financial Year
<b>CPA</b>	Certified Public Accountant
<b>PFM</b>	Public Financial Management
<b>GDP</b>	Gross Domestic Product
<b>IMF</b>	International Monetary Fund
<b>MPC</b>	Monetary Policy Committee
<b>CBR</b>	Central Bank Rate
<b>KESONIA</b>	Kenya Shillings Overnight Index Average
<b>NDA</b>	Net Domestic Assets
<b>NFA</b>	Net Foreign Assets
<b>CBK</b>	Central Bank of Kenya
<b>USA</b>	United States of America
<b>NSE</b>	Nairobi Securities Exchange
<b>OSR</b>	Own Source Revenue
<b>TSA</b>	Treasury Single Account
<b>IPSAS</b>	International Public Sector Accounting Standards
<b>ZBB</b>	Zero-Based Budgeting
<b>PIM</b>	Public Investment Management
<b>CIDP</b>	County Integrated Development Plan
<b>ICT</b>	Information and Communication Technology
<b>AIA</b>	Appropriation-in-Aid
<b>FIF</b>	Facility Improvement Fund
<b>NAVCDP</b>	National Agricultural Value Chain Development Project
<b>SACCOs</b>	Savings and Credit Cooperative Organizations
<b>ABDP</b>	Agricultural Business Development Programme
<b>CAID</b>	County Aggregated Industrial Development
<b>EPZ</b>	Export Processing Zone
<b>KEBS</b>	Kenya Bureau of Standards
<b>MSEA</b>	Micro and Small Enterprises Authority
<b>ECDE</b>	Early Childhood Development and Education
<b>VTCs</b>	Vocational Training Centres
<b>UNICEF</b>	United Nations Children's Fund
<b>SHOFCO</b>	Shining Hope for Communities
<b>ISD</b>	Infrastructure Services Department
<b>E-CIMES</b>	Electronic County Integrated Monitoring and Evaluation System
<b>PLWD</b>	Persons Living With Disabilities

<b>EALASCA</b>	East Africa Local Authorities Sports and Cultural Association
<b>KICOSCA</b>	Kenya Inter-County Sports and Cultural Association
<b>SGBV</b>	Sexual and Gender-Based Violence
<b>MICE</b>	Meetings, Incentives, Conferences and Exhibitions
<b>CECMs</b>	County Executive Committee Members
<b>KSG</b>	Kenya School of Government
<b>CHRMAC</b>	County Human Resource Management Advisory Committee
<b>CSOs</b>	Civil Society Organizations
<b>FLLOCA</b>	Financing Locally-Led Climate Action
<b>PCNs</b>	Project Concept Notes
<b>SHIF</b>	Social Health Insurance Fund
<b>RMNCAH</b>	Reproductive, Maternal, Newborn, Child and Adolescent Health

DRAFT

## **LEGAL BASIS FOR THE PUBLICATION OF THE COUNTY FISCAL STRATEGY PAPER**

The County Fiscal Strategy Paper is prepared in accordance with Section 117 of the Public Financial Management Act, 2012. The law states that:

- (1) The County Treasury shall prepare and submit to the County Executive Committee the County Fiscal Strategy Paper for approval and submit the approved Fiscal Strategy Paper to the County Assembly, by the 28<sup>th</sup> of February each year.
- (2) The County Treasury shall align its County Fiscal Strategy Paper with the national objectives in the Budget Policy Statement.
- (3) In preparing the County Fiscal Strategy Paper, the County Treasury shall specify the broad strategic priorities and policy goals that will guide the county government in preparing its budget for the coming financial year and over the medium term.
- (4) The County Treasury shall include in its County Fiscal Strategy Paper the financial outlook with respect to the county government revenues, expenditures and borrowing for the coming financial year and over the medium term.
- (5) In preparing the County Fiscal Strategy Paper, the County Treasury shall seek and take into account the views of.
  - (a) The Commission on Revenue Allocation.
  - (b) The public.
  - (c) Any interested persons or groups; and
  - (d) Any other forum that is established by legislation.
- (6) Not later than fourteen days after submitting the County Fiscal Strategy Paper to the County Assembly, the County Assembly shall consider and may adopt it with or without amendments.

## **FISCAL RESPONSIBILITY PRINCIPLES IN THE PUBLIC FINANCIAL MANAGEMENT LAW**

In line with the Constitution, the Public Financial Management (PFM) Act 2012, sets out the fiscal responsibility principles to ensure prudence and transparency in the management of public resources. Section 107(2) of the PFM Act states that:

- 1) The County Government's recurrent expenditure shall not exceed the county government's total revenue.
- 2) Over the medium term, a minimum of 30% of the County budget shall be allocated to development expenditure.
- 3) The County Government's expenditure on wages and benefits for public officers shall not exceed 35 percent of the county government's total revenue.
- 4) Over the medium term, the County Government's borrowings shall be used only for the purpose of financing development expenditure and not for recurrent expenditure.
- 5) Public debt and obligations shall be maintained at a sustainable level as approved by the County Assembly.
- 6) Fiscal risks shall be managed prudently and,
- 7) A reasonable degree of predictability with respect to the level of tax rates and tax bases shall be maintained, taking into account any tax reforms that may be made in the future.

## **I. RECENT ECONOMIC DEVELOPMENTS AND MEDIUM-TERM OUTLOOK**

### **1.1. Global Economic Outlook**

Global economic activity has remained resilient in **2025**, underpinned by the front-loading of exports to the United States in anticipation of higher tariffs, improved financial conditions, and robust consumer spending. **Global real GDP** growth is estimated at **3.2 percent** in **2025**, before easing marginally to **3.1 percent** in **2026** (Table 1). The moderation in growth expected in **2026** reflects the dissipation of the temporary boost from front-loaded trade, alongside the dampening effects of higher effective tariff rates and elevated trade-policy uncertainty. Moreover, subdued global demand and persistent geopolitical tensions continue to present significant downside risks to the global economic outlook.

### **1. Global Economy**

The global economy has demonstrated notable resilience amid persistent geopolitical tensions, tighter financial conditions, and structural economic adjustments across major regions. Economic growth moderated slightly but remained stable over the review period. In **2023**, global economic growth stood at **3.5 percent**, reflecting the continued recovery of international trade, improved supply chain dynamics, and relatively strong consumer demand in major economies. Growth eased marginally to **3.3 percent in 2024**, largely due to tighter monetary policies, elevated debt levels, and subdued investment activity in several advanced economies. Looking ahead, global economic growth is projected to remain steady at **3.2 percent in 2025**, before moderating slightly to **3.1 percent in 2026**. The outlook reflects expectations of easing inflationary pressures, gradual normalization of monetary policy, and sustained but uneven growth across regions.

### **2. Advanced Economies (United States of America, Euro Area, Japan)**

Advanced economies continued to experience modest growth, constrained by structural challenges such as aging populations, high public debt, and subdued productivity growth. Economic growth for advanced economies was **1.8 percent** in both 2023 and 2024, indicating a stable but subdued expansion. Growth during this period was supported by resilient labor markets and steady consumption, particularly in the United States, while performance in the Euro Area and Japan remained relatively weak. Growth is projected to slow slightly to **1.6 percent** in 2025, reflecting lingering effects of tight financial conditions and weaker external demand. A marginal recovery is expected in 2026, with growth projected to maintain at **1.6 percent**, supported by gradual improvements in investment, easing inflation, and policy adjustments.

### 3. Sub-Saharan Africa (South Africa, Nigeria, Kenya)

Economic performance in Sub-Saharan Africa remained mixed, influenced by external shocks, climate-related challenges, fiscal pressures, and currency volatility in some countries. The region recorded economic growth of **3.6 percent in 2023**, followed by a growth to **4.1 percent in 2024**. This moderation reflects constrained fiscal space, high debt servicing costs, and infrastructure constraints in key economies, including South Africa and Nigeria. Growth is projected to recover moderately to **4.1 percent in 2025**, before strengthening further to **4.4 percent in 2026**. The improvement is expected to be driven by structural reforms, increased investment, improved agricultural output, and gradual stabilization of macroeconomic conditions.

Table 1: Global Economic Performance.

Economy	Growth (%)			
	Actual		Projected	
	2023	2024 <sup>1</sup>	2025	2026
<b>World</b>	<b>3.5</b>	<b>3.3</b>	<b>3.2</b>	<b>3.1</b>
<b>Advanced Economies</b>	<b>1.8</b>	<b>1.8</b>	<b>1.6</b>	<b>1.6</b>
USA	2.9	2.8	2.0	2.1
Euro Area	0.5	0.9	1.2	1.1
Japan	1.4	0.1	1.1	0.6
<b>Emerging &amp; Developing Economies</b>	<b>4.7</b>	<b>4.3</b>	<b>4.2</b>	<b>4.0</b>
China	5.4	5.0	4.8	4.2
India	9.2	6.5	6.6	6.2
<b>Sub-Saharan Africa</b>	<b>3.6</b>	<b>4.1</b>	<b>4.1</b>	<b>4.4</b>
Nigeria	2.9	4.1	3.9	4.2
South Africa	0.8	0.5	1.1	1.2
<b>Kenya (National Treasury)</b>	<b>5.7</b>	<b>4.7</b>	<b>5.3</b>	<b>5.3</b>

Source: IMF World Economic Outlook Update, January 2026. \*National Treasury Projection

### 1.2. Domestic Economic Performance

Kenya's economy has demonstrated remarkable resilience over the past three years, consistently growing at a pace that outperforms both the global and regional averages. This strength is rooted in deliberate policies and the benefits of a diversified economy. The economy has thus been able to withstand adverse impacts of domestic and external shocks. In **2024**, the economy grew by **4.7 percent** supported by positive growths in all sub-sectors except construction, mining and quarrying. Further, in the first and second quarters of **2025**, the economy remained strong with a growth of **4.9 percent** and **5.0 percent**, respectively (**Table 2**). This growth was primarily underpinned by strong performance in the agriculture sector, a recovery of the industry sector, and the resilience of services sector. All economic sectors recorded positive growth rates in the first half of **2025**, with varied magnitudes across activities.

## 1. Primary Sector

The Primary Sector recorded a robust performance during the review period. In 2024, the sector registered an annual real GDP growth rate of **3.9 per cent**, reflecting sustained activity across key primary industries. On a quarterly basis, growth in 2024 stood at **4.5 per cent in the first quarter (Q1)** and **4.0 per cent in the second quarter (Q2)**, indicating steady momentum throughout the first half of the year. The positive growth trajectory strengthened further in 2025, with the sector expanding by **6.2 per cent in Q1** before moderating to **4.9 per cent in Q2**. Overall, the Primary Sector demonstrated improved resilience and enhanced productivity in early **2025**, underscoring its continued contribution to economic growth and structural stability.

## 2. Secondary Sector (Industry)

The Secondary Sector posted a modest but improving performance over the period under review. In **2024**, the sector achieved an annual growth rate of **1.5 per cent**, reflecting subdued activity amid the prevailing economic conditions. Quarterly growth for **2024** was **1.5 per cent in Q1**, followed by a slowdown to **0.5 per cent in Q2**, indicating short-term pressures within industrial outputs. However, a notable recovery was observed in **2025**, with growth accelerating to **2.6 per cent in Q1** and further strengthening to **3.3 per cent in Q2**. This upward trend points to a gradual revival of industrial activity, supported by improved demand conditions and enhanced sectoral performance.

## 3. Tertiary Sector (Services)

The **services sector** recorded a growth of **4.8 percent** in the first quarter and **5.5 percent** in the second quarter of **2025**, a slowdown from the **6.8 percent** and **6.2 percent** growths posted in the corresponding quarters of **2024**. The transportation and storage sub-sector expanded by **3.8 percent** in the first quarter and **5.4 percent** in the second quarter of **2025**, compared to **4.1 percent** and **3.4 percent** in the corresponding quarters of **2024**. The performance was supported by increased activity in land transport, railway operations, and port operations. Accommodation and food service sub-sectors grew by **4.1 percent** in the first quarter and **7.8 percent** in the second quarter of **2025**, a slowdown, compared to a growth of **38.1 percent** and **35.0 percent** in the corresponding quarters of **2024**. The

number of visitor arrivals via the two major airports, the Jomo Kenyatta International Airport (JKIA) and Moi International Airport (MIA) increased in the first half of **2025**.

Table 2: Sectoral and Overall Real GDP Performance

Sectors/Sub-sectors	Annual Growth Rates	Quarterly Growth Rates			
	2024	2024 Q1	2024 Q2	2025 Q1	2025 Q2
<b>1. Primary sector</b>	<b>3.9</b>	<b>4.5</b>	<b>4.0</b>	<b>6.2</b>	<b>4.9</b>
1.1. Agriculture, Forestry and Fishing	4.6	5.6	4.5	6.0	4.4
1.2 Mining and Quarrying	(9.2)	(16.1)	(5.5)	10.8	15.3
<b>2. Secondary Sector (Industry)</b>	<b>1.5</b>	<b>1.5</b>	<b>0.5</b>	<b>2.6</b>	<b>3.3</b>
2.1. Manufacturing	2.8	1.9	3.2	2.1	1.0
2.2. Electricity and Water supply	1.9	2.8	1.2	3.6	5.7
2.3. Construction	(0.7)	0.4	(3.7)	3.0	5.7
<b>3. Tertiary sector (Services)</b>	<b>6.1</b>	<b>6.8</b>	<b>6.2</b>	<b>4.8</b>	<b>5.5</b>
3.1. Wholesale and Retail trade	3.8	3.6	2.5	5.4	4.0
3.2. Accommodation and Restaurant	25.7	38.1	35.0	4.1	7.8
3.3. Transport and Storage	4.4	4.1	3.4	3.8	5.4
3.4. Information and Communication	7.0	9.2	6.7	5.8	6.0
3.5. Financial and Insurance	7.6	9.6	8.0	5.1	6.6
3.6. Public Administration	8.2	7.5	9.0	6.5	6.0
3.7. Others of which: Professional, Admin & Support Services	5.2 9.4	5.8 9.4	5.6 6.7	4.4 4.6	5.2 8.5
Real Estate	5.3	6.9	5.9	5.3	5.5
Education	3.9	2.4	3.2	2.9	3.2
Health	6.3	5.4	8.1	4.8	6.8
Taxes less subsidies	4.4	2.9	3.8	5.7	3.3
<b>Real GDP</b>	<b>4.7</b>	<b>4.9</b>	<b>4.6</b>	<b>4.9</b>	<b>5.0</b>

Source: *Draft Budget Policy Statement 2026*

#### 4. Overall Real GDP

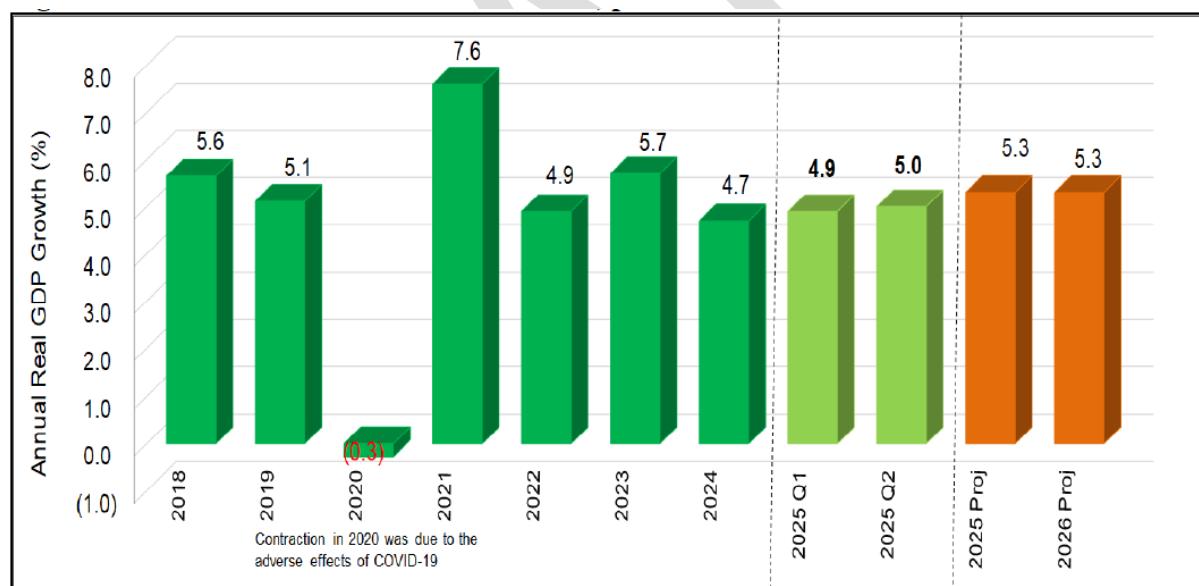
Overall Real GDP growth in **2024** was recorded at **4.7 per cent**, indicating a stable expansion of the economy. Quarterly growth rates for 2024 were **4.9 per cent in Q1** and **4.6 per cent in Q2**, reflecting consistent economic activity across sectors. The growth outlook improved in 2025, with Real GDP expanding by **4.9 per cent in Q1** and further accelerating to **5.0 per cent in Q2**. This performance signals a strengthening economic recovery, driven by improved sectoral contributions and enhanced macroeconomic stability.

The information and communication sub-sector grew by **5.8 percent** in the first quarter and **6.0 percent** in the second quarter of **2025**, compared to a growth of **9.2 percent** and **6.7**

**percent** in corresponding quarters of **2024**. This performance was supported by an increase in both domestic and international mobile voice traffic and an increase in mobile broadband data consumption. The financial and insurance sub-sector recorded growth of **5.1 percent** in the first quarter and **6.6 percent** in the second quarter of **2025**, compared to **9.6 percent** and **8.0 percent** in the corresponding quarters of **2024**. The slower growth reflects the impact of easing interest rates, which moderated earnings from financial intermediation, alongside relatively modest credit growth to the private sector.

Leading indicators of economic activity point to improved performance in the third quarter of **2025**. The growth of the economy is expected to pick up to **5.3 percent** in both **2025** and **2026**, supported by continued resilience of key service sectors and agriculture, and continued recovery of the industry sector. The outlook will be reinforced by the ongoing implementation of the priorities under Bottom-Up Economic Transformation Agenda (BETA) (**Graph 1**)

Graph 1: Annual Real GDP Growth Rates, percent



Source of Data: Kenya National Bureau of Statistics

## Inflation Developments

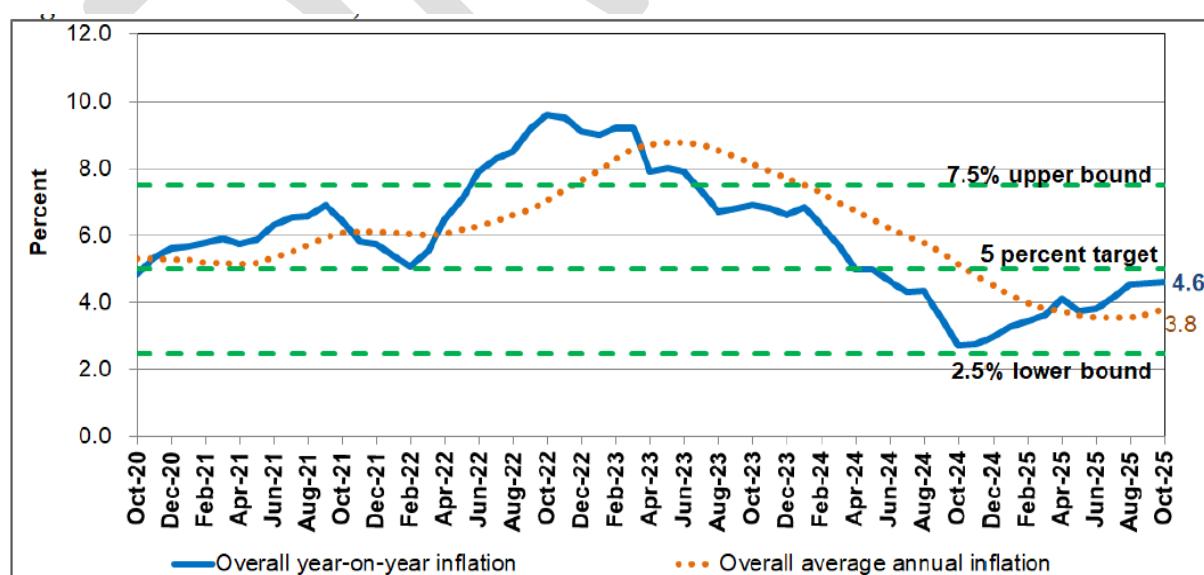
### 1. Overall Inflation Developments

Overall year-on-year inflation has declined and remained below the mid-point of the policy target range of **5.0 ± 2.5 percent** since June 2024. This price stability has been underpinned by an ample supply of food resulting from favorable weather conditions and targeted government interventions; lower fuel inflation reflecting exchange rate stability and reduced international oil prices; and a moderation in non-core inflation due to the lagged effects of earlier monetary policy tightening. Inflation stood at **4.6 percent** in October 2025, compared with **2.7 percent** in October 2024 (Graph 2) The modest increase over the period is largely attributable to the easing of monetary policy.

### 2. Core and Non-Core Inflation Trends

Core inflation rose to **2.7 percent** in October 2025 from **1.8 percent** in October 2024, mainly reflecting higher prices of processed food items. Meanwhile, non-core inflation increased to **9.9 percent** in September 2025 from **5.1 percent** in October 2024, driven largely by sharper increases in transport costs, elevated prices of vegetables—particularly tomatoes, carrots, onions, and cabbages—and additional pressures from utilities and energy costs.

Graph 2: Inflation Rate, Percent

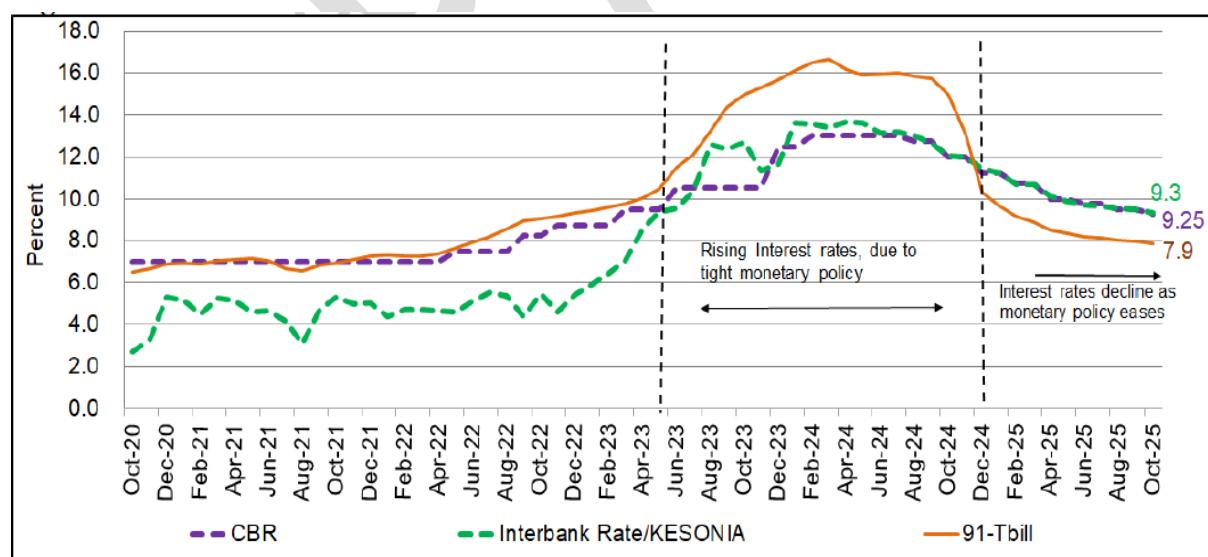


Source of Data: Kenya National Bureau of Statistics

## Interest Rate Developments

1. The Central Bank of Kenya, through the Monetary Policy Committee (MPC), has progressively eased monetary policy by reducing the Central Bank Rate (CBR) from **13.0 percent** in August 2024 to **9.25 percent** in October 2025 (Graph 3). This policy stance builds on earlier measures aimed at stimulating bank lending to the private sector and supporting overall economic activity. At the same time, it seeks to keep inflation expectations well anchored and to maintain the exchange rate stability.
2. In line with the easing of monetary policy, short-term interest rates have declined. The Kenya Shilling Overnight Interbank Average (KESONIA) rate fell to **9.3 percent** in October 2025 from **12.1 percent** in October 2024. Similarly, the 91-day Treasury bill rate declined to **7.9 percent** from **15.0 percent** over the same period. The 182-day Treasury bill rate decreased to **7.9 percent** in October 2025 from **15.8 percent** in October 2024, while the 364-day Treasury bill rate fell to **9.4 percent** from **16.1 percent**. The reduction in domestic government borrowing rates has contributed to lower public debt servicing costs.

Graph 3: Short Term Interest Rates.

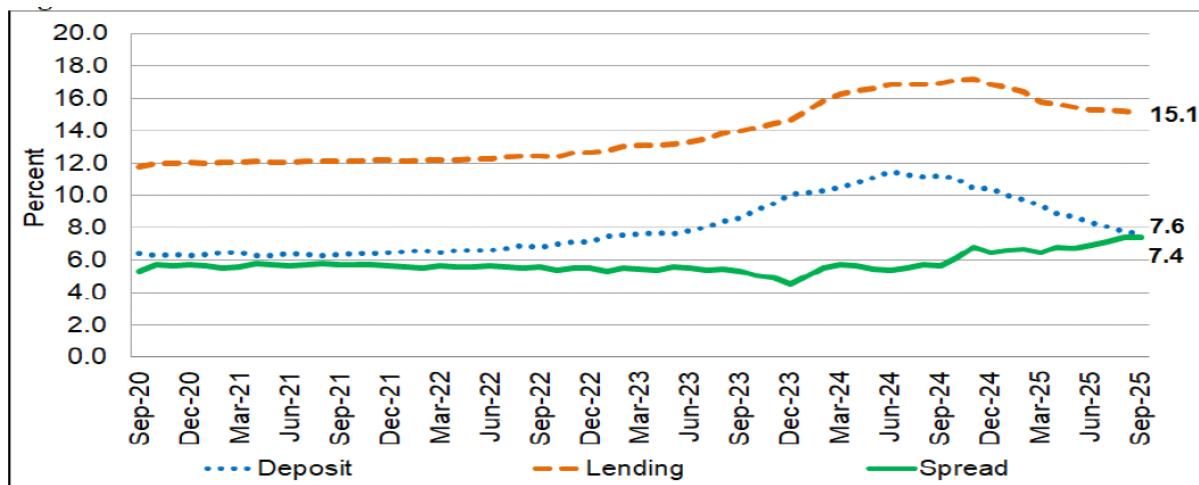


Source of Data: Central Bank of Kenya

Commercial banks average lending and deposit rates decreased in the year to September 2025 in tandem with the easing of the monetary policy. The average lending rate decreased to **15.1**

percent in September 2025 from **16.9 percent** in September 2024 while the average deposit rate also decreased to **7.6 percent** from **11.2 percent** over the same period. Consequently, the average interest rate spread increased to **7.4 percent** in September 2025 from **5.7 percent** in September 2024 (**Graph 4**)

Graph 4: Commercial Bank Rates.



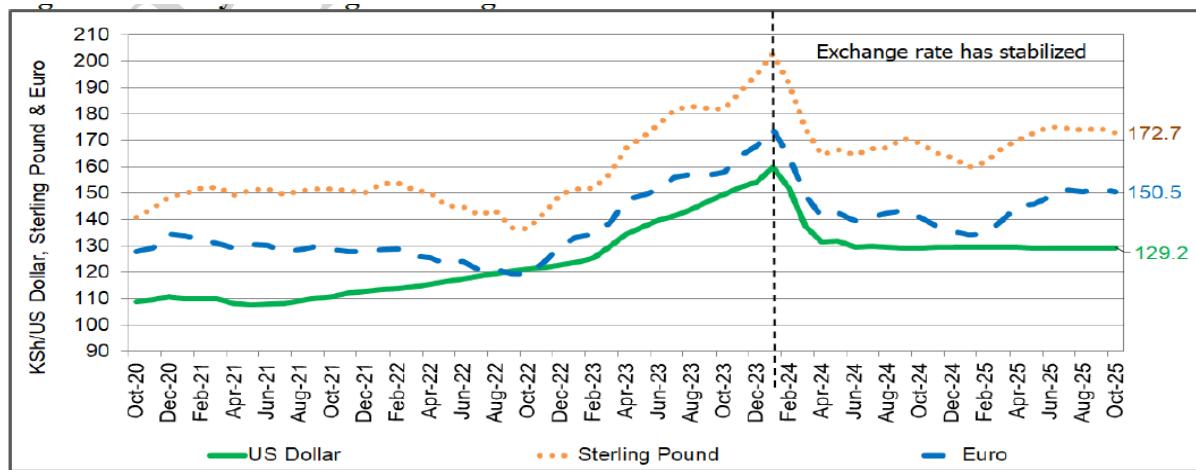
Source of Data: Central Bank of Kenya

### Exchange Rate Developments

The Kenya Shilling remained broadly stable against the US dollar, averaging **Kshs 129.2** in October 2025, unchanged from the corresponding period in the previous year. In contrast, the Shilling depreciated against the Sterling Pound and the Euro by **2.3 percent and 6.8 percent**, respectively. The Sterling Pound averaged **Kshs 172.7** in October 2025, compared with **Kshs 168.8** in October 2024, while the Euro averaged **Kshs 150.5**, up from **Kshs 140.9** over the same period.

Overall, the foreign exchange market continued to be supported by steady inflows from agricultural exports and diaspora remittances, which helped cushion the Kenya Shilling against excessive volatility.

Graph 5: Kenya Shillings Exchange Rate



Source of Data: Central Bank of Kenya

### 1.3. Fiscal policy

#### 1.3.1. Domestic Revenue Mobilization

The County Government of Busia will continue to implement a mix of revenue administration and policy measures aimed at strengthening own-source revenue (OSR) performance while supporting local economic activity. Over the medium term, the County will focus on enhancing domestic resource mobilization through the following interventions:

##### i) Strengthening Revenue Policy and Legal Frameworks

The County will review and implement the County Revenue Administration Act and other relevant revenue laws to simplify and harmonize revenue streams, eliminate inefficiencies, and enhance fairness and predictability in taxation. These reforms are expected to improve compliance, reduce administrative costs, and support sustainable growth in own-source revenue.

##### ii) Modernization of Revenue Administration Systems

The County will deepen revenue administration reforms through sustained investment in digital revenue collection systems, automation of payment processes, and improved data management. These measures will enhance transparency, minimize leakages, broaden the revenue base, and promote equity by ensuring all eligible taxpayers contribute their fair share.

### **iii) Enhancement of Non-Tax Revenues**

The County will strengthen the capacity of Departments and County Entities to generate revenue from public services by improving service delivery, reviewing fees and charges where necessary, and strengthening operational systems to support performance-based revenue generation. (Market fees, bus park fees and trade licenses)

#### **1.3.2. Expenditure Performance and Reforms**

The County Government will continue to implement expenditure control measures to ensure fiscal discipline and value for money in public spending. Key interventions include the enforcement of austerity measures aimed at containing recurrent expenditure, prioritization of development spending, and strengthening procurement systems to enhance transparency and efficiency.

The County is also enhancing human resource management through improved payroll controls and rationalization of staffing to ensure optimal utilization of personnel. In addition, the County will continue to explore Public–Private Partnerships (PPPs) and other alternative financing mechanisms for commercially viable projects to leverage private sector participation and reduce pressure on public finances.

#### **Implementation of Treasury Single Account (TSA)**

To strengthen public cash management and improve cash visibility, the County Government of Busia is implementing the Treasury Single Account (TSA) framework in line with national guidelines. The TSA reforms aim to consolidate County bank accounts, reduce idle balances, and enhance efficient utilization of public resources. Implementation has improved cash forecasting, liquidity management, and overall fiscal discipline.

In line with public sector accounting reforms, the County Government is progressively transitioning from cash-based to accrual-based accounting in accordance with International Public Sector Accounting Standards (IPSAS). This transition will enhance financial reporting, improve asset & liability management, and strengthen fiscal oversight. Efforts are ongoing to fully recognize County assets and liabilities to support comprehensive financial management.

The County Government has institutionalized Zero-Based Budgeting (ZBB) in the budget preparation process. This approach requires Departments to justify expenditures based on priority programmes and expected outcomes, ensuring efficient allocation of resources. The

adoption of ZBB enhances fiscal discipline and ensures that the County budgets are aligned with development priorities and available resources.

To improve efficiency and value for money in public investment(s), the County continues to strengthen Public Investment Management (PIM) processes. These reforms guide the identification, appraisal, selection, and implementation of development projects to ensure their alignment with the County Integrated Development Plan (CIDP) and CFSP priorities.

### **1.3.3. Deficit Financing Policy**

Busia County government will maintain a balanced budget and will not finance budget deficits through borrowing. Any borrowing, where necessary, shall be limited to the development purposes, undertaken in accordance with the PFM Act 2012 and subject to approval by the County Assembly and the National Government.

The county will prioritize revenue enhancements, expenditure rationalization, effective cash management and clearance of pending bills to ensure fiscal suitability.

## **1.4. Kenya's Macroeconomic Outlook**

Kenya's macroeconomic outlook is moderately positive, supported by improving macroeconomic stability and resilience across the key sectors. Real GDP growth is projected at about **4.8–5.0 percent** in 2025, compared to around **4.7 percent** in 2024, driven by recovery in agriculture, sustained expansion in services (notably tourism, transport, and ICT), and gradual strengthening of private sector activities. Growth is expected to remain close to **5 percent** over the medium term, although it will be moderated by fiscal consolidation efforts and a still-challenging global environment.

Industrial and manufacturing activity is expected to show gradual expansion, driven by both domestic demand and export opportunities. Key sectors include agro-processing, light manufacturing, construction materials, and consumer goods production, which benefit from infrastructure improvements and value addition initiatives. Industrial recovery, however, may be moderated by high energy costs, global supply chain disruptions, and competitive pressures from imported goods. The sector is expected to contribute positively to GDP growth while supporting employment generation in urban and peri-urban areas.

Kenya's domestic demand is expected to remain moderately robust, driven by both private consumption and public expenditure. Household consumption continues to be the largest component of GDP, supported by resilient remittance inflows, wage growth in formal employment, and recovering consumer confidence. However, high food and energy prices in the previous years have constrained purchasing power for some households, and moderate inflation at around **5 percent** is expected to help stabilize real consumption. Overall, demand-side dynamics are expected to support GDP growth of around **4.8–5 percent** in 2025–2026.

Private sector investment is projected to recover gradually, supported by favorable credit conditions, policy incentives, and improving business confidence. Growth in private investment is likely to be concentrated in manufacturing, ICT, real estate, and services sectors, reflecting government efforts to enhance the business environment and stimulate industrialization. Nonetheless, elevated public debt levels and fiscal pressures may limit the pace of private investment, as interest rates and financing costs remain important considerations for firms.

Public consumption and investment will continue to play a stabilizing role in the economy, with government spending on infrastructure, social services, and public wages contributing to aggregate demand. Fiscal policy is expected to be prudent but targeted, reflecting efforts to contain the fiscal deficit at around **5 percent** of GDP while prioritizing critical development programmes. Public investment in transport, energy, and digital infrastructure is expected to crowd in private investment over the medium term, boosting overall economic productivity.

The external sector outlook has strengthened, with the current account deficit narrowing to about **3.8 percent** of GDP. This improvement reflects stronger export earnings, resilient services exports, and robust diaspora remittances of approximately **USD 5.7 billion**. Foreign exchange reserves stood at about **USD 11.9 billion**, equivalent to **5.2 months** of import cover, remaining comfortably above the statutory minimum of four (4) months and supporting relative stability of the Kenyan shilling.

Kenya's macroeconomic outlook remains sensitive to global economic developments. Slower growth in advanced economies, fluctuations in commodity prices, and uncertainty in global trade could impact exports, remittance inflows, and foreign direct investment. Conversely, stable global oil prices, expanding African trade partnerships, and increased demand for

Kenyan agricultural and manufactured goods could provide a supportive environment for growth. Overall, Kenya's economic resilience is expected to mitigate external shocks, but global conditions remain a key determinant of the pace of recovery in exports, industrial activity, and investment flows.

Inflation has eased significantly and is expected to remain broadly within the Central Bank of Kenya's target range. Average inflation is projected at around **5 percent**, supported by improved domestic food supply, relatively stable fuel prices, and tight but increasingly accommodative monetary policy. The easing of inflationary pressures provides room for policy actions aimed at supporting credit growth and economic recovery, while maintaining price and exchange rate stability.

On the fiscal side, pressures remain elevated. The fiscal deficit is estimated at around **5 percent** of GDP, while public debt remains high at above **65 percent** of GDP, with debt servicing absorbing a significant share of government revenues. The macroeconomic outlook therefore hinges on continued fiscal consolidation, enhanced domestic revenue mobilization, and expenditure rationalization to restore debt sustainability while protecting priority development and social spending.

Overall, Kenya's macroeconomic outlook is cautiously optimistic. While growth prospects are improving and macroeconomic stability has strengthened, downside risks persist, including global economic slowdown, climate-related shocks, and domestic fiscal constraints. Sustained reforms aimed at boosting productivity, strengthening the private sector, enhancing export competitiveness, and maintaining prudent macroeconomic management will be essential to achieving durable and inclusive growth over the medium term.

### **Monetary Policy Management in Kenya**

The Central Bank of Kenya (CBK) continues to play a central role in maintaining macroeconomic stability through careful monetary policy management. Over the recent period, the CBK has balanced the dual objectives of controlling inflation and supporting economic growth. With inflation moderating to around **5 percent**, the CBK has adopted a more accommodative monetary stance, reducing policy rates to stimulate credit growth, encourage private sector investment, and support domestic demand. At the same time, the Bank has

closely monitored liquidity conditions in the financial system, employing tools such as open market operations, repo and reverse repo facilities, and cash reserve requirements to ensure stability in short-term interest rates.

In addition, the CBK has actively managed exchange rate stability, ensuring that the Kenyan shilling remains relatively stable against major currencies. This has been supported by adequate foreign exchange reserves, which stood at about **USD 11.9 billion** by mid-2025, equivalent to **5.2 months** of import cover, providing a buffer against external shocks. By maintaining a stable currency and managing liquidity prudently, monetary policy has strengthened investor confidence and reduced volatility in the financial markets.

Looking ahead, Kenya's monetary policy management is expected to remain data-driven and flexible, responding to inflationary pressures, exchange rate developments, and global economic conditions. The CBK is likely to continue balancing growth-supportive measures with price and external stability objectives, while deepening financial markets and enhancing credit access to support inclusive economic growth

### **Macroeconomic Assumptions Underlying the Medium Term Fiscal Framework.**

The macroeconomic assumptions for FY 2026/27 and medium-term Budget are outlined below:

- i) Global macroeconomic conditions remain stable;
- ii) Real GDP is projected to grow by **5.3 percent** in 2025 and to sustain this growth rate over the medium term, largely driven by enhanced agricultural productivity, a resilient services sector, and ongoing implementation of priorities under BETA;
- iii) Favorable weather conditions are anticipated to boost agricultural productivity;
- iv) Inflation is expected to be maintained within the target range of **5±2.5 percent**;
- v) Interest rates are expected to continue declining in line with the monetary policy stance and remain stable over the medium term to enhance credit to the private sector and support economic activities; and
- vi) Exchange rate is expected to remain stable.

## 1.5. Risks to Kenya's Economic Outlook

Kenya's economic outlook, while cautiously optimistic, is subject to several downside risks that could affect growth, inflation, and fiscal sustainability. On the external front, the economy remains vulnerable to global economic slowdown, which could reduce demand for exports, remittance inflows, and foreign direct investment. Fluctuations in commodity prices, particularly oil and food, could also increase import bills and inflationary pressures, while volatility in global financial markets may raise borrowing costs.

Domestically, fiscal pressures pose a significant risk. Elevated public debt—currently above **65 percent** of GDP—and high debt servicing costs constrain fiscal space, limiting the government's ability to respond to shocks or increase development spending. Revenue underperformance, due to weak tax collection or economic shocks, could widen the fiscal deficit and worsen debt sustainability concerns.

Other domestic risks include structural constraints such as energy supply disruptions, low productivity in agriculture and manufacturing, and slow private sector credit growth, which may dampen investment and industrial activity. Climate-related shocks, including droughts, floods, or erratic rainfall, pose a further threat to agricultural output, food security, and overall GDP growth.

Finally, inflationary pressures could emerge if global oil prices rise or domestic supply-side constraints intensify, potentially eroding household purchasing power and private consumption. Exchange rate volatility, if reserves were to decline or external flows falter, could further destabilize prices and investor confidence.

Overall, while Kenya's macroeconomic fundamentals are relatively strong, a combination of global, fiscal, structural, and climate-related risks could undermine growth and stability. Sustained reforms, prudent fiscal and monetary management, and resilience-building measures are critical to mitigating these risks and sustaining the medium-term economic outlook.

## II. Update on Fiscal Performance

For the Financial Year 2025/2026, the County Government is implementing a total budget of **Kshs. 10.037 Billion**. This is broken down into the Equitable Share from the National Government amounting to **Kshs. 7.862 Billion**, Loans and Conditional Grants totaling **Kshs. 936.651 Million**, Own Source Revenue of **Kshs. 707.27 Million**, comprising **Kshs. 399.77 Million** from other ordinary revenue sources and **Kshs. 307.50 Million** from Appropriations in Aid (AIA). In addition, the budget incorporated Balances Brought Forward of **Kshs. 531.808 Million** from the previous financial year.

The approved budget of **Kshs. 10.037 Billion** is allocated to Recurrent Expenditure of **Kshs. 6.995 Billion** to support personnel costs and operations, while **Kshs. 3.042 Billion** is dedicated to Development Expenditure to finance priority programmes and projects across the County.

During the first half of FY 2025/26, the County Government implemented the approved budget within a constrained fiscal environment characterized by slow adoption of E-procurement, revenue shortfalls against targets as well as expenditures pressures arising from the pending bills and rollovers.

### 2.1 Revenue Performance

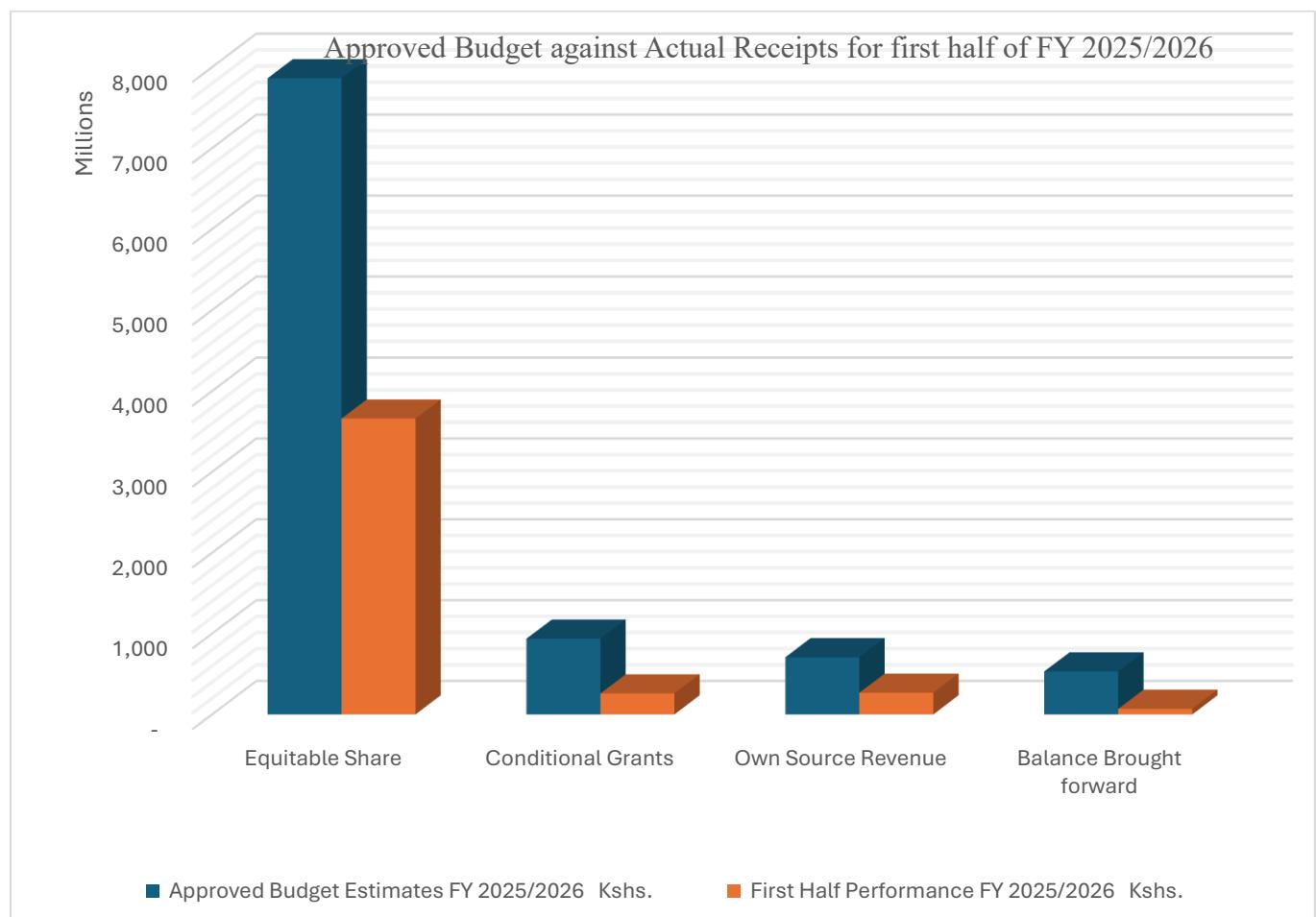
The county received **Kshs.4.26 billion** in the first half of FY 2025/2026, this comprised of **Kshs. 3.66 billion** from Equitable shares, **Kshs 259.57 million** on Conditional grants, **kshs 268.54 million** from own source revenue comprised of **kshs 63.70 million** as other ordinary revenues while FIF collected **kshs. 204.84 million**. With balances brought forward of **kshs. 69.17 million**.

Table 3: Summary of County Receipts for the first half FY 2025/26

Description	Revised Budget Estimates FY 2023/2024	Actual Receipts FY 2023/2024	Approved Budget Estimates FY 2024/2025	First Half Performance FY 2024/2025	Approved Budget Estimates FY 2025/2026	First Half Performance FY 2025/2026	Absorption rate %
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	
Equitable Share	7,475,585,295	6,877,538,472	7,764,601,080	2,648,547,956	7,862,026,089	3,659,925,696	47%
Conditional Grants	662,529,604	469,449,413	902,110,048	-	936,651,545	259,570,780	28%
Own Source Revenue	245,284,949	136,138,244	647,006,996	78,891,320	707,267,427	268,542,707	38%
Balance Brought forward	1,244,567,439	1,244,567,439	-	-	531,807,622	69,167,230	13%
<b>Total Revenue</b>	<b>9,627,967,287</b>	<b>8,727,693,568</b>	<b>9,313,718,124</b>	<b>2,727,439,276</b>	<b>10,037,752,683</b>	<b>4,257,206,413</b>	<b>42%</b>

Source: Busia County Treasury, 2025

Graph 6: Approved budget against Actual receipts for first half FY 2025/26



The graph above illustrates the performance of revenue receipts during the first half of the Financial Year 2025/2026. The equitable share received accounts for 47 per cent of the annual target, while own source revenue stands at 38 per cent of the targeted amount. Conditional grants recorded a realization of 28 per cent of the annual target. In addition, the County recorded balances brought forward, comprising amounts receivable and those received in the Financial Year 2025/2026.

## Own source Revenue

The table below presents a detailed breakdown of the County's own-source revenue by department and their respective revenue streams.

Table 4: Own source revenue per stream

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Approved Revenue Estimates	First Half Performance	% Collected
	FY 2023-2024	FY 2023-2024	FY 2024-2025	FY 2024-2025	FY 2025-2026	FY 2025-2026	FY 2025-2026
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
<b>Administrative Services</b>	<b>3,730,000</b>	<b>3,133,500</b>	<b>3,373,535</b>	<b>380,100</b>	<b>11,504,805</b>	<b>622,111</b>	<b>5%</b>
Fire Safety	2,870,000	2,986,500	2,720,080	322,000	11,004,805	243,000	2%
Payroll products						314,611	
Impounding/Clamp. Fees	860,000	147,000	653,455	58,100	500,000	64,500	13%
<b>Smart Agriculture, Livestock, Fisheries, Blue Economy and Agribusiness</b>	<b>72,727,825</b>	<b>66,381,310</b>	<b>115,350,776</b>	<b>30,436,333</b>	<b>77,827,240</b>	<b>26,675,382</b>	<b>34%</b>
Sugar Cane Cess	18,000,000	15,310,287	20,359,000	10,441,618	20,000,000	7,214,303	36%
Transit Produce Cess	32,000,000	37,243,969	30,674,240	12,476,420	30,674,240	11,947,570	39%
Tobacco Cess	2,500,000	1,121,281	999,182	1,701,980	2,500,000	2,094,278	84%
Fish Cess	1,236,350	934,589	1,005,147	274,420	1,200,000	474,170	40%
Tractor Hire Services	1,200,000	1,698,255	50,000,000	1,312,270	8,000,000	574,075	7%
Agriculture Training Centre	3,800,000	1,523,575	1,038,241	945,770	3,500,000	1,015,056	29%
Veterinary Services	4,121,362	3,045,836	2,427,800	1,429,745	4,782,200	1,403,350	29%
Stock Sale	4,500,000	3,841,588	3,993,209	1,544,660	4,400,000	1,402,460	32%
Fish Traders License	409,319	422,800	130,020	7,300	230,000	4,500	2%
Fish Movement Permit	160,669	261,240	120,450	64,350	125,000	63,670	51%
Livestock movement permit	198,000	-	217,800		217,800		0%
Vaccination	550,000	-	605,000				
Artificial Insemination	77,000	-	84,700				
Slaughter premise licenses	55,000	-	505,615	154,150	600,000	207,350	35%
Meat Carrier License	66,000	-	72,600				
Meat inspection fees( Bovine, pigs, sheep and goats)	1,870,000	-	2,057,000				
Reg. Of Boats License	176,584	207,200	34,540	8,050	100,000		0%
Fisherman's License	498,537	625,700	84,700	600	85,000		0%
Fish Import Permit	261,004	81,540	41,404	28,700	300,000	274,600	92%
Wakhungu Fish Farm	100,000	-	110,000	7,000	1,000,000	-	0%
Cage Licensing	332,000	45,450	112,530	39,300	113,000	-	0%
Certificate of Transport	462,000	-	508,200				
Automation for licenses for Agro-dealers	154,000	18,000	169,400				
<b>Youth, Sports, Culture, Gender, Creative Arts and Social Services</b>	<b>430,850</b>	<b>193,850</b>	<b>311,600</b>	<b>205,790</b>	<b>350,000</b>	<b>75,600</b>	<b>22%</b>
Hire Of Hall / Office	80,850	66,500	61,600	23,500	100,000	-	0%
Hire of Busia County Stadium	100,000	-	-			-	
Registration/ Renewal of SHGs, CBOs, Women groups and Youth groups	200,000	127,350	200,000	182,290	250,000	75,600	30%
Community Cultural Centres	50,000	-	50,000			-	
<b>Lands, Housing And Urban Development</b>	<b>149,148,022</b>	<b>30,931,578</b>	<b>107,062,756</b>	<b>6,716,462</b>	<b>123,093,317</b>	<b>7,626,487</b>	<b>6%</b>
Plot Rent	1,808,442	1,102,755	1,989,286	1,033,865	1,842,369	852,293	46%
Plot Rent Arrears	6,626,027	315,154	913,022	-	2,000,000	124,627	6%
Cilor(Contributions in lieu of rates) Arrears			10,000,000	-	9,708,510		0%

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Approved Revenue Estimates	First Half Performance	% Collected
	FY 2023-2024	FY 2023-2024	FY 2024-2025	FY 2024-2025	FY 2025-2026	FY 2025-2026	FY 2025-2026
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Cilor			7,200,000	588,320	7,200,000	33,200	0%
Rent/Gov Houses	11,858,894	5,757,658	4,963,022		3,000,000	1,352,400	45%
Land Rates	40,627,221	1,826,773	30,456,078	1,277,030	9,000,000	1,696,753	19%
Land Rates (Arrears)	40,227,438	602,260	28,250,182		65,227,438	900,900	1%
Application Of Plans	-	455,500	3,000,000	36,000	565,000	-	0%
Building Plans Approval	32,000,000	2,062,150	5,420,378	1,456,000	4,500,000	875,300	19%
Solid Waste	-	-	-		-		
advertisement	15,000,000	18,809,328	13,770,788	2,325,247	20,000,000	1,791,014	9%
Animal Control and Welfare	1,000,000	-	1,100,000		50,000		0%
<b>Transport, Roads and Public Works</b>	<b>48,892,740</b>	<b>29,656,377</b>	<b>43,084,226</b>	<b>11,830,000</b>	<b>40,022,015</b>	<b>10,805,101</b>	<b>27%</b>
Trailer Parking Fees	6,738,639	3,496,240	5,715,438	1,515,460	4,245,864	1,357,200	32%
Reserved Parking	5,000,000	5,684,033	3,449,996	1,097,060	6,252,436	1,320,601	21%
Bus Parking Fees	30,562,001	20,428,604	33,700,992	9,217,480	25,471,464	8,080,300	32%
Machine Hire	6,592,100	47,500	217,800		4,052,250	47,000	1%
<b>Water, Environment, Irrigation, Natural Resources and Climate Change</b>	<b>16,061,793</b>	<b>8,585,843</b>	<b>12,459,150</b>	<b>3,121,077</b>	<b>14,274,200</b>	<b>2,235,337</b>	<b>16%</b>
Solid Waste	1,760,660	2,984,260	2,888,017	493,000	3,000,000	405,800	14%
Sand Cess	2,206,690	3,494,780	1,336,335	1,361,580	5,000,000	1,096,920	22%
Busia Hills Water Supply	1,724,673	338,275	524,625	329,481	524,625	127,730	24%
Busijo Water Supply	1,114,760	144,430	234,185	105,280	234,185	32,730	14%
Alema Water Supply	86,434	-	95,077		95,077	-	0%
Munana Water Supply	1,194,368	119,725	668,726	57,255	668,726	2,500	0%
Butula Water Supply	1,340,760	543,484	734,428	217,967	734,428	228,947	31%
Port Victoria Water Supply	2,296,057	615,689	1,598,969	419,814	1,598,969	88,910	6%
Drilling Rig	3,433,277	-	3,776,605		1,776,605	-	0%
Noise	432,867	345,200	394,020	136,700	433,422	251,800	58%
Water Bowser	471,247	-	208,164		208,164	-	0%
<b>Trade, Investment, Industrialization, Co-operatives, Small and Micro Enterprises (SME)</b>	<b>85,477,923</b>	<b>93,948,753</b>	<b>119,950,893</b>	<b>21,153,168</b>	<b>132,700,000</b>	<b>15,662,244</b>	<b>12%</b>
Liquor License	3,540,000	3,000,000	5,488,300	600,000	10,000,000	-	0%
Single Business Permit	62,864,888	73,608,301	83,488,130	13,298,611	100,000,000	9,467,054	9%
Market Stall / Kiosk	757,640	572,970	823,251	150,900	1,000,000	339,690	34%
Charcoal Fees	16,307,094	-	937,804				
Markets Fees	400,000	12,756,274	28,747,659	5,821,280	20,000,000	5,821,280	29%
Weights & Measures	300,000	163,000	330,000	38,000	300,000	-	0%
Co-Operatives Audit Fees	1,308,301	108,520	48,983	31,500	1,400,000	24,220	2%
Other Miscellaneous	-	3,739,688	86,766	1,212,877		10,000	
<b>Local Own Source Revenue</b>	<b>376,469,152</b>	<b>232,831,211</b>	<b>401,592,935</b>	<b>73,842,929</b>	<b>399,771,576</b>	<b>63,702,262</b>	<b>16%</b>
<b>Health Services and Sanitation</b>	<b>272,546,481</b>	<b>136,372,764</b>	<b>245,414,061</b>	<b>5,048,391</b>	<b>307,495,850</b>	<b>204,840,445</b>	<b>67%</b>
<b>Mortuary Fees(Facilities)</b>	<b>7,543,767</b>	<b>2,074,870</b>	<b>5,544,314</b>	<b>-</b>	<b>8,316,472</b>	<b>-</b>	<b>0%</b>
<b>Slaughter Fees</b>	<b>498,537</b>	<b>234,520</b>	<b>548,391</b>	<b>548,391</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Public Health</b>	<b>4,500,000</b>	<b>4,355,900</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,791,490</b>	<b>1,838,801</b>	<b>38%</b>
<b>Hospital User Fees-(Facilities)</b>	<b>161,804,177</b>	<b>39,929,474</b>	<b>152,395,498</b>	<b>-</b>	<b>123,982,198</b>	<b>-</b>	<b>0%</b>
<b>SHA(Facilities)</b>	<b>98,200,000</b>	<b>89,778,000</b>	<b>82,425,858</b>	<b>-</b>	<b>170,405,690</b>	<b>-</b>	<b>0%</b>
<b>Busia County Referral Hospital</b>			<b>95,489,398</b>	<b>-</b>	<b>108,073,317</b>	<b>49,547,030</b>	<b>46%</b>
Mortuary Fees			1,563,058		2,344,587		
Hospital User Fees-			68,803,435		55,482,920		
SHA			25,122,905		50,245,810		
<b>Khunyangu Sub County Hospital</b>			<b>19,366,568</b>	<b>-</b>	<b>27,582,899</b>	<b>8,831,203</b>	<b>32%</b>
Hospital User Fees-			7,956,728		6,763,219		

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Approved Revenue Estimates	First Half Performance	% Collected
	FY 2023-2024	FY 2023-2024	FY 2024-2025	FY 2024-2025	FY 2025-2026	FY 2025-2026	FY 2025-2026
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
SHA			11,409,840		20,819,680		
<b>Nambale Sub County Hospital</b>			<b>13,918,095</b>	-	<b>19,741,480</b>	<b>4,973,944</b>	<b>25%</b>
Hospital User Fees-			6,169,313		5,243,916		
SHA			7,748,782		14,497,564		
<b>Alupe Sub County Hospital</b>			<b>13,979,195</b>	-	<b>20,861,007</b>	<b>6,988,763</b>	<b>34%</b>
Mortuary Fees			571,951		857,927		
Hospital User Fees-			4,618,616		3,925,824		
SHA			8,788,628		16,077,256		
<b>Teso North Sub County Hospital</b>			<b>15,773,704</b>	-	<b>21,463,254</b>	<b>8,038,896</b>	<b>37%</b>
Mortuary Fees			1,931,511		2,897,267		
Hospital User Fees-			6,189,912		5,261,425		
SHA			7,652,281		13,304,562		
<b>Sio Port Sub County Hospital</b>			<b>7,860,761</b>	-	<b>11,610,613</b>	<b>1,608,858</b>	<b>14%</b>
Hospital User Fees-			3,139,921		2,668,933		
SHA			4,720,840		8,941,680		
<b>Port Victoria Sub County Hospital</b>			<b>22,519,432</b>	-	<b>37,032,053</b>	<b>6,683,176</b>	<b>18%</b>
Mortuary Fees			1,477,794		2,216,691		
Hospital User Fees-			4,059,056		3,450,198		
SHA			16,982,582		31,365,164		
<b>Matayos Sub County Hospital</b>			<b>4,390,423</b>	-	<b>3,731,860</b>	<b>3,071,713</b>	<b>82%</b>
Hospital User Fees-			4,390,423		3,591,860		
SHA					140,000		
<b>Amukura Sub County Hospital</b>			<b>4,390,423</b>		<b>3,731,860</b>	<b>5,483,841</b>	<b>147%</b>
Hospital User Fees-			4,390,423		2,895,362		
SHA					836,498		
<b>Bumala B Sub County Hospital</b>			<b>4,390,423</b>		<b>3,731,860</b>	<b>3,142,704</b>	<b>84%</b>
Hospital User Fees-			4,390,423		3,139,630		
SHA					592,230		
<b>Mukhobola Sub County Hospital</b>			<b>4,390,423</b>		<b>3,731,860</b>	<b>3,132,279</b>	<b>84%</b>
Hospital User Fees-			4,390,423		2,874,601		
SHA					857,259		
<b>Angurai Sub County Hospital</b>			<b>4,390,423</b>		<b>3,731,860</b>	<b>2,343,797</b>	<b>63%</b>
Hospital User Fees-			4,390,423		3,649,436		
SHA					82,424		
<b>Lupida Sub County Hospital</b>			<b>4,390,423</b>		<b>3,731,860</b>	<b>7,364,819</b>	<b>197%</b>
Hospital User Fees-			4,390,423		3,686,297		
SHA					45,563		
<b>Health Centres - 18No</b>			<b>25,115,979</b>	-	<b>21,348,582</b>	<b>38,014,886</b>	<b>0%</b>
Hospital User Fees-			25,115,979		21,348,582		
SHA							
<b>Dispensaries</b>					<b>12,600,000</b>	<b>53,775,735</b>	<b>427%</b>
SHA					12,600,000		
<b>Appropriation in Aid</b>	<b>245,284,949</b>	<b>136,138,244</b>	<b>204,744,506</b>	<b>5,048,391</b>	<b>307,495,850</b>	<b>204,840,445</b>	<b>67%</b>
<b>Total Own Source Revenue</b>	<b>649,015,633</b>	<b>369,203,975</b>	<b>647,006,996</b>	<b>78,891,320</b>	<b>707,267,427</b>	<b>268,542,707</b>	<b>38%</b>

Under the Department of Agriculture- livestock movement permits, vaccination, artificial insemination, meat inspection, and transport certification have been appropriately consolidated under Veterinary Services to ensure functional and effective service delivery.

### **Emerging Revenue challenges**

Despite the implementation of the FY 2025/2026 budget, Busia County continues to face persistent revenue performance challenges, particularly in underperformance of Own Source Revenue (OSR), largely due to narrow revenue bases, weak enforcement, revenue leakages, outdated valuation rolls and resistance from taxpayers arising from economic pressures.

Delays and unpredictability in the disbursement of equitable share and conditional grants further constrain cash flows, affecting timely implementation of development projects and programmes and settlement of the County's fiscal obligations.

Additionally, limited automation, weak data integration and inadequate capacity in revenue administration reduce efficiency and accountability in revenue collection.

To address these challenges, Busia County is strengthening the revenue automation systems, expanding and diversifying revenue bases. Proposals are underway to update the existing valuation rolls and enhance enforcement while prioritizing taxpayer education and stakeholder engagement. There is also a focus on aligning expenditure commitments to actual cash releases and enhancing internal controls and accountability in the revenue administration to improve overall revenue performance.

## 2.2 Expenditure Performance

Total expenditure for the first half of FY 2025/2026 amounted to **Kshs. 4.17 billion** against an approved Annual budget of **Kshs. 10.037 billion** translating to an absorption rate of **42 percent**.

The table below presents the expenditure performance for the first half of FY 2025/2026 for both the County Assembly and the County Executive, disaggregated by their respective economic classifications;

Table 5: Summary of first half FY 25/26 expenditure performance for County executive and assembly

Description		Revised Budget Estimates FY 2023/2024	Actual Receipts FY 2023/2024	Approved Budget Estimates FY 2024/2025	First Half Performance FY 2024/2025	Approved Budget Estimates FY 2025/2026	First Half Performance FY 2025/2026	Absorption rate %
		Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	
County Executive	<b>Recurrent Expenditure</b>	<b>5,866,566,676</b>	<b>5,862,155,849</b>	<b>5,618,822,449</b>	<b>2,502,233,525</b>	<b>6,136,118,987</b>	<b>2,917,268,622</b>	<b>48%</b>
	Employee Compensation	2,813,695,034	2,806,456,119	3,351,401,770	1,540,547,001	4,500,655,476	2,398,515,131	53%
	Operations and Maintenance	3,052,871,642	3,055,699,730	2,267,420,679	961,686,524	2,494,846,077	846,687,539	34%
	<b>Development Expenditure</b>	<b>3,355,409,128</b>	<b>1,830,972,117</b>	<b>2,763,197,548</b>	<b>482,895,798</b>	<b>2,987,751,130</b>	<b>926,967,827</b>	<b>31%</b>
	<b>Sub Total</b>	<b>9,221,975,804</b>	<b>7,693,127,966</b>	<b>8,382,019,997</b>	<b>2,985,129,323</b>	<b>9,123,870,117</b>	<b>3,844,236,449</b>	<b>42%</b>
County Assembly	<b>Recurrent Expenditure</b>	<b>890,557,352</b>	<b>889,265,459</b>	<b>891,698,127</b>	-	<b>859,382,566</b>	<b>327,934,048</b>	<b>38%</b>
	Employee Compensation	420,050,615	419,519,807	481,116,574	-	468,610,184	93,796,421	20%
	Operations and Maintenance	470,506,737	469,745,652	410,581,553	-	390,772,382	234,137,627	60%
	Development Expenditure	90,500,000	51,694,500	40,000,000	-	54,500,000	1,450,000	3%
	<b>Sub Total</b>	<b>981,057,352</b>	<b>940,959,959</b>	<b>931,698,127</b>	-	<b>913,882,566</b>	<b>329,384,048</b>	<b>36%</b>
<b>Total Expenditure</b>		<b>10,203,033,156</b>	<b>8,634,087,925</b>	<b>9,313,718,124</b>	<b>2,985,129,323</b>	<b>10,037,752,683</b>	<b>4,173,620,497</b>	<b>42%</b>

Source: Busia County Treasury, 2025

Graph 7: Analysis of County Expenditure Performance for the first half of the FY 25/26

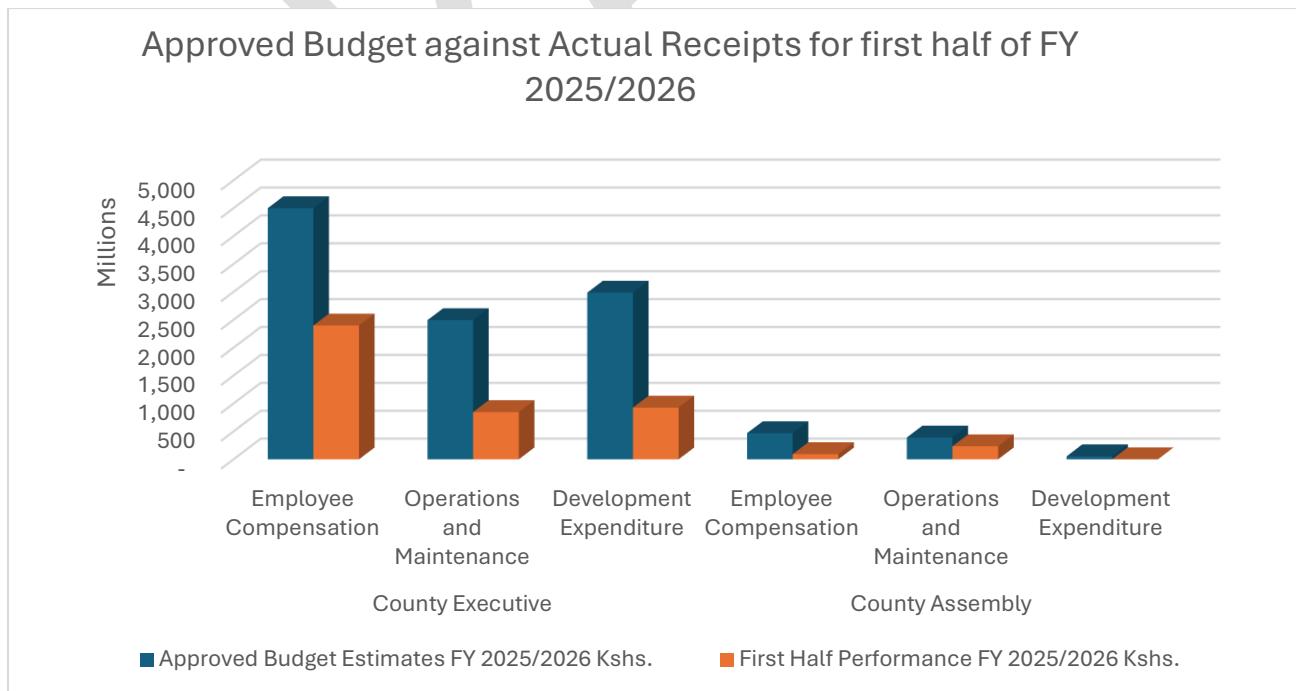


Table 6: Expenditure Analysis per Department for the first Half of the FY 2025/2026

Vote Title	Economic Classification	Approved budget (kshs)	First Half expenditure	Absorption rate-first half	Approved Budget	First Half expenditure	Absorption rate-first half
Smart Agriculture, Livestock, Fisheries, Blue Economy and Agribusiness	Employee Compensation	207,574,238	158,707,398	76%	216,007,110	91,938,939	43%
	Operations and Maintenance	74,196,668	31,274,784	42%	55,081,727	9,368,238	17%
	Development	690,036,465	177,814,118	26%	545,155,479	264,747,043	49%
	<b>Sub Total</b>	<b>971,807,371</b>	<b>367,796,300</b>	<b>38%</b>	<b>816,244,316</b>	<b>366,054,220</b>	<b>45%</b>
Trade, Investment, Industrialisation, Co-operatives, Small and Micro Enterprises (SME)	Employee Compensation	39,288,587	3,609,571	9%	54,093,401	26,761,757	49%
	Operations and Maintenance	44,068,307	24,060,423	55%	47,061,163	8,127,183	17%
	Development	109,620,000	68,989,898	63%	240,717,104	53,636,199	22%
	<b>Sub Total</b>	<b>192,976,894</b>	<b>96,659,892</b>	<b>50%</b>	<b>341,871,668</b>	<b>88,525,139</b>	<b>26%</b>
Education and Industrial Skills Development	Employee Compensation	461,875,191	282,824,004	61%	560,557,817	198,761,402	35%
	Operations and Maintenance	259,468,826	40,190,767	15%	128,282,267	10,807,752	8%
	Development	114,040,000	-	0%	116,000,000	76,999,455	66%
	<b>Sub Total</b>	<b>835,384,017</b>	<b>323,014,771</b>	<b>39%</b>	<b>804,840,084</b>	<b>286,568,609</b>	<b>36%</b>
The County Treasury and Economic Planning	Employee Compensation	366,321,279	362,377,818	99%	300,114,571	159,843,601	53%
	Operations and Maintenance	369,901,835	299,731,970	81%	373,858,389	270,318,879	72%
	Development	9,000,000	2,000,000	22%	22,919,656	-	0%
	<b>Sub Total</b>	<b>745,223,114</b>	<b>664,109,788</b>	<b>89%</b>	<b>696,892,616</b>	<b>430,162,480</b>	<b>62%</b>
Youth, Sports, Culture, Gender, Creative Arts and Social Services	Employee Compensation	48,151,963	15,744,906	33%	52,513,808	25,937,663	49%
	Operations and Maintenance	126,070,485	48,193,691	38%	156,692,200	32,325,793	21%
	Development	38,300,000	-	0%	25,500,000	9,877,658	39%
	<b>Sub Total</b>	<b>212,522,448</b>	<b>63,938,597</b>	<b>30%</b>	<b>234,706,008</b>	<b>68,141,114</b>	<b>29%</b>
Transport, Roads and Public Works	Employee Compensation	90,476,188	854,599	1%	83,555,152	42,257,101	51%
	Operations and Maintenance	67,221,258	44,656,285	66%	83,192,321	18,924,587	23%
	Development	529,600,000	180,829,006	34%	621,858,891	199,460,948	32%
	<b>Sub Total</b>	<b>687,297,446</b>	<b>226,339,890</b>	<b>33%</b>	<b>788,606,364</b>	<b>260,642,636</b>	<b>33%</b>
Public Service Management	Employee Compensation	161,654,386	80,356,924	50%	295,457,757	132,114,418	45%
	Operations and Maintenance	419,613,096	112,686,316	27%	452,168,860	117,084,417	26%
	Development	-	-	-	-	-	-
	<b>Sub Total</b>	<b>581,267,482</b>	<b>193,043,241</b>	<b>33%</b>	<b>747,626,617</b>	<b>249,198,835</b>	<b>33%</b>
Lands, Housing and urban Development	Employee Compensation	41,197,742	13,157,127	32%	66,175,063	30,600,071	46%
	Operations and Maintenance	104,537,028	52,978,365	51%	66,806,289	18,727,759	28%
	Development	74,250,000	-	0%	108,500,000	30,558,587	28%
	<b>Sub Total</b>	<b>219,984,770</b>	<b>66,135,492</b>	<b>30%</b>	<b>241,481,352</b>	<b>79,886,417</b>	<b>33%</b>
Water, Environment, Irrigation, Natural Resources and Climate Change	Employee Compensation	75,240,878	-	0%	94,152,036	60,433,186	64%
	Operations and Maintenance	60,884,777	20,662,116	34%	72,704,250	16,424,105	23%
	Development	786,051,083	13,340,629	2%	722,500,000	203,860,689	28%
	<b>Sub Total</b>	<b>922,176,738</b>	<b>34,002,745</b>	<b>4%</b>	<b>889,356,286</b>	<b>280,717,980</b>	<b>32%</b>
Health Services and Sanitation	Employee Compensation	1,682,028,507	584,276,245	35%	2,053,694,979	1,419,165,300	69%
	Operations and Maintenance	369,844,812	157,077,806	42%	347,026,622	42,294,298	12%
	Development	378,300,000	39,922,148	11%	548,600,000	82,026,385	15%
	<b>Sub Total</b>	<b>2,430,173,319</b>	<b>781,276,199</b>	<b>32%</b>	<b>2,949,321,601</b>	<b>1,543,485,983</b>	<b>52%</b>
County Public Service Board	Employee Compensation	30,431,963	18,362	0%	29,563,226	13,657,120	46%
	Operations and Maintenance	88,876,972	39,977,847	45%	68,320,821	13,139,333	19%
	<b>Sub Total</b>	<b>119,308,935</b>	<b>39,996,209</b>	<b>34%</b>	<b>97,884,047</b>	<b>26,796,453</b>	<b>27%</b>
	The Governorship		Employee Compensation		100,201,991	37,974,203	38%
	Operations and Maintenance		196,128,910		76,460,672	39%	167,690,696
	Development		28,000,000		-	0%	28,000,000
	<b>Sub Total</b>		<b>324,330,901</b>		<b>114,434,875</b>	<b>35%</b>	<b>380,930,391</b>
County Law Office	Employee Compensation	24,256,836	645,842	3%	15,820,129	6,720,241	42%
	Operations and Maintenance	61,233,049	8,643,368	14%	54,544,701	6,737,446	12%
	Development	-	-	-	-	-	-
	<b>Sub Total</b>	<b>85,489,885</b>	<b>9,289,209</b>	<b>11%</b>	<b>70,364,830</b>	<b>13,457,687</b>	<b>19%</b>
Strategic Partnerships and Digital Economy	Employee Compensation	22,702,021	-	0%	25,100,548	12,878,120	51%
	Operations and Maintenance	25,374,656	5,092,116	20%	30,643,389	7,256,323	24%
	Development	6,000,000	-	0%	8,000,000	-	0%
	<b>Sub Total</b>	<b>54,076,677</b>	<b>5,092,116</b>	<b>9%</b>	<b>63,743,937</b>	<b>20,134,443</b>	<b>32%</b>
	<b>Total County Executive Expenditure</b>	<b>8,382,019,997</b>	<b>2,985,129,323</b>	<b>36%</b>	<b>9,123,870,117</b>	<b>3,844,236,449</b>	<b>42%</b>
County Assembly	Employee Compensation	481,116,574	-	0%	468,610,184	93,796,421	20%
	Operations and Maintenance	410,581,553	-	0%	390,772,382	234,137,627	60%

Vote Title	Economic Classification	Approved budget (kshs)	First Half expenditure	Absorption rate-first half	Approved Budget	First Half expenditure	Absorption rate-first half
		FY 2024/2025	FY 2024/2025	FY 2024/2025	FY 2025/2026	FY 2025/2026	FY 2025/2026
		Kshs.	Kshs.	%	Kshs.	Kshs.	%
	Development	40,000,000		0%	54,500,000	1,450,000	3%
	<b>Sub Total</b>	<b>931,698,127</b>		<b>0%</b>	<b>913,882,566</b>	<b>329,384,048</b>	<b>36%</b>
<b>Total County Expenditure</b>	<b>Total County Expenditure</b>						
	Employee Compensation	3,832,518,344	1,540,547,001	40%	4,500,655,476	2,398,515,131	53%
	Operations and Maintenance	2,678,002,232	961,686,524	36%	2,494,846,077	846,687,539	34%
	Development	2,803,197,548	482,895,798	17%	3,042,251,130	928,417,827	31%
	<b>Grand Total</b>	<b>9,313,718,124</b>	<b>2,985,129,323</b>	<b>32%</b>	<b>10,037,752,683</b>	<b>4,173,620,497</b>	<b>42%</b>

## Expenditure Challenges

Busia County continues to face challenges related to rising recurrent expenditure, particularly personnel emoluments, which constrains fiscal space for development spending. In addition, challenges in the implementation of the e-procurement system, including system downtimes and limited user capacity have contributed to procurement delays and slowed project execution.

To address these challenges, there is need to rationalize recurrent expenditure and prioritizing high-impact development programmes. Targeted interventions are being undertaken to stabilize and fully operationalize the e-procurement system through user training and system support.

### 2.3 Management of pending bills

In the Financial Year 2025/2026, the County constituted a Pending Bills Verification Committee to review and validate outstanding pending bill obligations as at the close of FY 2024/2025. Following the verification exercise, eligible pending bills were established at **Kshs. 2.64 billion**, comprising **Kshs. 1.38 billion** for recurrent expenditure and **Kshs. 1.26 billion** for development expenditure.

As at December 2025, a total of **Kshs. 109.2 million** had been settled. The relatively low level of settlement during the first half of the financial year is mainly due to the fact that allocations for pending bills were provided for under the Supplementary Budget, whose implementation commenced in the third quarter. The County anticipates an accelerated settlement of verified pending bills in the remainder of the financial year.

Going forward, the County Treasury will prioritizing the settlement of verified pending bills as a first charge within available fiscal space, during supplementary budget processes and ring-fence adequate allocations specifically for pending bills clearance. This approach is expected to significantly reduce the accumulation of arrears, restore supplier confidence and enhance the County's credibility in financial management. In addition, the enforcement of stricter commitment controls will minimize the emergence of new pending bills.

## 2.4 Revised Estimates

During the Financial Year 2025/2026, the County prepared a Supplementary Budget that began implementation in January 2026. This was necessitated by the need to accommodate verified pending bills and approved rollovers from the previous financial year, consideration of balances brought forward from FY 2024/2025 and conditional grants that had not been remitted by the close of the financial year. Consequently, the supplementary budget process also required the rationalization of expenditures, as the County did not fully achieve its own source revenue targets for FY 2024/2025.

## 2.5 Busia County Fiscal Risks and Mitigation Measures

### 1. Revenue Underperformance

Busia County faces the risk of failing to achieve its own-source revenue targets due to weak collection systems, low taxpayer compliance, and over-ambitious fiscal projections. In the financial 2024/2025, the County collected other ordinary revenues of **Ksh 239 million** which was below the targeted amount of **Kshs. 401 million**. This is a recurring fiscal risk that will potentially affect the operations of the County in FY 2026/2027. This can reduce funds available for service delivery and development.

#### Mitigation

Automation and digitization of revenue collection systems, Capacity building and logistics support for revenue officers, Setting realistic revenue targets and improving enforcement.

### 2. Accumulated Pending Bills

The County has significant unpaid bills from suppliers and contractors, creating cash-flow pressures, potential legal disputes, and reduced fiscal flexibility.

#### Mitigation

The County has put in place a number of measures to address the continuous problem of ballooning pending bills that includes treating pending bills as a first charge in future budgets, prioritizing completion of stalled projects, adopting a multi-year arrears clearance strategy, allocating budget provisions specifically for debt settlement and limiting initiation of new projects until existing debt/ pending bills obligations are reduced.

### 3. High Wage Bill Risk

Rising personnel costs continue to crowd out development expenditure and pose a risk to compliance with statutory fiscal thresholds. Busia County's wage bill accounted for a significant share of the total county revenues. This escalation in the wage bill heightens fiscal sustainability risks, as personnel expenditures are subject to legal limits under Section 25(1)(b) of the Public Finance Management (County Governments) Regulations, 2015. Consequently, the increasing wage bill constrains the fiscal space available for development projects and programmes and exposes the County to the risk of breaching statutory requirements.

### **Mitigation**

To manage the bloated wage bill the County Public Service Board will implement Non-replacement of retired non-technical staff, control hiring and recruitment at lower entry salary levels and rationalization of personnel while prioritizing hiring of essential technical staff.

### **4. Procurement**

The County faces partial adoption of the e-procurement system due to limited technical capacity and inadequate user skills, leading to procurement delays.

### **Mitigation Measures**

The County will continue to enhance capacity building, strengthen ICT support, and enforce mandatory use of e-procurement to improve efficiency and reduce procurement timelines.

### **5. Over-reliance on National Government Transfers**

Dependence on equitable share and conditional grants has exposed the county to fiscal shocks from delayed or reduced transfers.

### **Mitigation**

To curb the above risk, the County has strengthened own-source revenue mobilization, diversified revenue streams and aligned expenditure commitments with confirmed funding flows.

### **6. Statutory and Operational Funds Sustainability**

Some county funds and programmes risk lapsing due to expired legislation or weak administration, affecting public service delivery.

## **Mitigation**

The County will ensure timely operationalization of programmes and funds, review & renew fund legislation where necessary and improve governance structures of the county funds.

## **III. DEPARTMENTAL PRIORITIES**

### **Prioritization and Allocation of Resources to Programmes**

The County Government's execution of capital projects will be prioritized in alignment with the objectives set forth in key national and county plans, including the Kenya Vision 2030, the Medium-Term Plan IV, the Bottom-up Transformation Agenda (BETA), and the County Integrated Development Plan (CIDP 2023-2027). This strategic focus aims to ensure that projects directly contribute to national and county priorities. Furthermore, the County Government will continue its policy of expenditure prioritization to better serve its citizens. Resources allocations will be guided by several criteria, such as the findings of performance reviews for ongoing programs, the linkage of programs with the objectives of the CIDP 2023-2027, and the degree to which these programmes address core poverty interventions. Additionally, the alignment of the programmes with departmental mandates, expected outputs and outcomes, cost-effectiveness, and sustainability will be considered, as well as the programmes' contribution to the implementation of constitutional mandates, Acts, regulations, and policies, they should also prioritize the payment of outstanding pending bills/debts.

In line with these priorities, departments are required to account for the funding needs of ongoing projects, particularly those that require multi-year funding, before initiating new development projects.

#### **1. Smart Agriculture, livestock, Fisheries, Blue Economy and Agribusiness**

The Department of Agriculture, Livestock and Fisheries plays a central role in promoting agricultural development, food and nutrition security, employment creation, and inclusive economic growth in Busia County. The department supports improved livelihoods by enhancing agricultural productivity, commercializing farming systems, strengthening agricultural value chains, and building resilience against climate and market shocks. Through

its interventions, the department contributes directly to household incomes, job creation—particularly for youth and women, improved service delivery, and overall socio-economic welfare of the county residents.

To effectively deliver on its mandate, the department is structured into five directorates: Crops, Livestock Production, Veterinary Services, Fisheries, and Agribusiness. Each directorate focuses on specific value chains and services that are aimed at empowering the farmers, strengthening markets, and transforming agriculture from subsistence to a competitive and sustainable economic sector.

### **Key Achievements (FY 2022/23 – FY 2024/25 MTEF Period)**

During the review period, the department, through county-funded programmes and donor-supported projects, achieved the following measurable results:

#### **Crops Development**

Under the Mechanization Programme, 2,290 acres were ploughed at a subsidized rate of Kshs. 2,500 per acre, benefiting 1,381 farming households across all wards. To expand mechanization capacity, the county procured 13 tractors, 13 disc ploughs, 4 rotavators, and 1 rice planter. Through the Input Access Programme, certified inputs were distributed, including 66.23 tons of maize seed, 9 tons of cassava cuttings, 2.27 tons of Nyota beans, 27.21 tons of cotton seed, 5 tons of soya beans, and 4.04 tons of sunflower seed, among others. As a result, food crop production increased from 423,240 tons to 462,954 tons, while edible oil and industrial crop production exceeded targets, reaching 10,736 tons, strengthening food security and farm incomes.

#### **Agribusiness Development**

In collaboration with the national government e-voucher subsidy programme, 16,598 bags (830 tons) of subsidized fertilizer were distributed during the long rains season, improving crop establishment and yields. The directorate also spearheaded the development of the Busia County Agribusiness Strategy, aimed at promoting value addition, agro-processing, youth and women participation in agriculture, and market-driven agricultural growth and development.

#### **Fisheries and Aquaculture**

The fisheries directorate recorded a production of 176 metric tons of fish, supported by smallholder cluster production systems. The county produced approximately 700,000 fingerlings through operational hatcheries and increased beneficiary households to 1,326. Cold chain capacity was enhanced through the establishment of a fish cold storage facility at Mulukoba.

### **Livestock Production**

Annual milk production reached 39.7 million litres (95% achievement), supported by improved feeding and extension services. 1,444 tons of fodder valued at KSHS. 10.3 million were produced. The poultry directorate recorded 3,816.2 metric tons of poultry meat, valued at KSHS. 1.6 billion, while 79,500 improved chicks were produced and distributed to farmers.

### **Veterinary Services**

Over 4,500 animals were sprayed against ticks, and 1,200 animals treated through mass deworming and anti-trypanosomiasis interventions, resulting in a 30% reduction in vector-borne diseases. 850 animals benefited from Artificial Insemination, supporting genetic improvement, while 14,250 carcasses were inspected to safeguard public health.

### **Donor-Funded Projects**

NAVCDP reached 30,479 farmers, facilitated 15,213 farmers through e-voucher fertilizer access, disbursed Kshs 24.5 million to 35 ward-based SACCOs, and trained 245 agripreneurs as last-mile service providers.

KeLCoP integrated 5,901 households into poultry and dairy goat value chains, supported ultra-poor households with productive assets, upgraded Nambale livestock market, and trained 880 beneficiaries on business and income generation.

ABDP reached 1,326 households through aquaculture inputs, fisheries extension services, and recruitment of 64 aquaculture groups, expanding adoption of fish farming technologies.

### **Strategic Priorities for FY 2026/2027 and the Medium Term**

In the FY 2026/2027 and the medium-term period, the Department will prioritize interventions aimed at enhancing productivity, commercializing agriculture, strengthening agricultural value chains, and improving institutional capacity to drive inclusive economic growth and food security in Busia County.

The Department will focus on promoting crop productivity and edible oil crop development through the Crop Development Programme. This will involve the distribution of certified agricultural inputs, provision of subsidized mechanization services, strengthened extension service delivery support, soil improvement initiatives, and promotion of value addition. These interventions are expected to increase crop yields, lower production costs, and improve food and nutrition security, ultimately leading to higher farm incomes, improved household resilience, and reduced poverty levels.

To advance sustainable, market-oriented agribusiness, the Agribusiness Development Programme will be implemented to operationalize the county agribusiness strategy, strengthen market information systems, and enhance linkages between farmers, processors, and traders. Capacity-building initiatives will also be undertaken to support agribusiness development. The expected outcomes include improved market access, increased value addition, and greater private sector participation, contributing to job creation and overall county economic growth and development.

The Department will also prioritize agricultural value chain development and commercialization by strengthening Farmer Producer Organizations, promoting aggregation and bulking centres, and supporting contract farming arrangements. These measures will reduce post-harvest losses, improve farmers' bargaining power, and stabilize markets, resulting in improved and more predictable producer incomes.

Under livestock directorate, livestock production and productivity enhancement will be pursued through investments in dairy and poultry parks, establishment of breeding centres, development of fodder infrastructure, and expanded disease control and veterinary services. These interventions will increase the production of milk, meat, and poultry products while improving animal health, thereby enhancing food security, creating employment opportunities, and raising rural incomes.

The Department will further promote fisheries and Blue Economy development through the expansion of aquaculture, development of fisheries infrastructure, and strengthening of post-harvest management and value addition. These efforts will increase fish production, reduce post-harvest losses, and contribute to improved nutrition, employment creation, and income diversification, particularly within fishing communities.

Finally, institutional capacity and an enabling policy environment will be strengthened through continuous training of farmers and staff, adoption of digital tools, and development of supportive policies and legal frameworks. Improved institutional capacity will enhance service delivery efficiency and programme effectiveness, ensuring sustainable agricultural transformation and improved governance across the sector.

### **Resource Allocation**

The proposed resource allocation for FY 2026/2027 amounts to **Kshs. 627,260,532** and over the medium term **Kshs 1,014,956,304** for FY 2027/2028 and **Kshs. 1,065,704,119** for FY 2028/2029.

## **2. Trade, Investment, Industrialization, Co-operatives, Small and Micro Enterprises (SME)**

The Department is mandated to facilitate and promote trade, investment, industrial development, cooperative growth, fair trade practices, and social protection through drug and substance abuse control. It exists to promote self-reliance, employment creation, wealth generation, and inclusive economic growth across Busia County.

The department delivers on this mandate through targeted programmes that support business development, market access, value addition, innovation, industrial infrastructure development, cooperative financing, and consumer protection. These interventions directly contribute to increased productivity, improved service delivery, job creation, enhanced incomes, and overall socio-economic welfare of county residents.

To effectively discharge its functions, the department operates through five directorates: Trade, Industrialization, Cooperatives, Small and Micro Enterprises, and Alcoholic Drinks & Drug Abuse Control.

## **Key Achievements (FY 2022/23 – FY 2024/25 MTEF Period)**

During the FY 2022/23–FY 2024/25 MTEF period, the Department implemented a range of programmes that significantly contributed to economic growth, employment creation, investment promotion, and consumer protection across Busia County.

In the area of industrialization, the Department commenced and continued implementation of Phase I of the Busia County Aggregation and Industrial Park (CAIP) at Nasewa, a flagship county project jointly funded by the County Government and the National Government at a total cost of Kshs. 500 million. By FY 2024/25, the project had attained 68.9% completion, with substantial progress made on shared infrastructure, factory shells, and support facilities. In addition, construction of the Export Processing Zone (EPZ) progressed to approximately 72%, positioning the County as a future hub for manufacturing, agro-processing, and export-oriented investment.

Under Trade directorate, the Department constructed and operationalized eight markets, including Adung’osi, Murumba, Bukhalalire, Angurai, Tangakona, and Apegei (Phase I), and renovated seven existing markets, namely Busia Main Market, Soko Posta, Bulemia, Chengo, Matayos Auction Ring, Mayenje, and Bukhuyi. These interventions improved hygiene standards, trading conditions, and market access for traders, while enhancing local revenue generation. Additional market facilities such as modern ablution blocks, market fencing, and boda boda sheds were also developed, contributing to safer and more organized trading environments.

In MSME development and trade facilitation, the Department trained over 2,100 traders on enterprise management, compliance, and value addition, exceeding annual targets. They also strengthened the regulatory framework by developing amendments to the Busia County Trade Revolving Fund Act, 2016, and finalizing the Busia County Investment Policy, which was submitted to the County Assembly for approval to guide investment promotion and private sector participation.

Cooperatives directorate recorded significant growth, with the registration of 32 new cooperative societies under the Ward-Based Rural Economic Revitalization Programme in collaboration with NAVCDP. Over the MTEF period, more than 105 cooperative societies were formed, while 34 cooperative audits were conducted to improve governance, accountability, and financial compliance. In addition, 522 cooperative leaders and over 5,000

cooperative members were trained in partnership with NAVCDP, KEBS, and MSEA, strengthening institutional capacity and cooperative performance.

In the area of fair trade practices and consumer protection, the Department enhanced verification and inspection of weighing and measuring equipment. Over the MTEF period, more than 4,000 legal metrology devices were examined, tested and verified, improving accuracy in trade transactions and protecting consumers from unfair practices.

Under alcoholic drinks and drug abuse control, reforms were initiated to strengthen regulation and enforcement by developing a draft bill to repeal the Busia County Alcoholic Control Act, 2014, aligning it with current regulatory and industry standards and enhancing public health and social protection outcomes.

### **Strategic Priorities (FY 2026/2027 – FY 2028/2029)**

Over the medium term, the Department will pursue strategic priorities aimed at strengthening trade, investment, industrialization, and cooperative development to drive inclusive economic growth in Busia County. The Department will seek to increase access to trade and investment by enhancing MSME promotion, improving market and trading infrastructure, and strengthening investment promotion initiatives in order to stimulate business growth, expand revenue streams, and create employment opportunities.

To strengthen fair trade practices, the Department will focus on improving the verification and inspection of weighing and measuring equipment to safeguard consumers, enhance compliance, and promote transparency and confidence in trade transactions.

In promoting industrialization, priority will be given to the completion and operationalization of industrial parks, Export Processing Zones (EPZs), and Jua Kali infrastructure. These interventions are expected to attract private investment, support value addition, create jobs, and position the County as a competitive industrial hub.

To improve access to cooperative services, the Department will scale up investment in cooperatives through enhanced financing mechanisms, capacity building, and strengthened governance systems. This approach will promote economies of scale, improve member returns, and enhance the sustainability and impact of cooperative enterprises across the County.

The department has proposed an allocation of **Kshs. 198,999,464** in the FY 2026/2027 and over the medium term **kshs. 208,949,437** for FY 2027/28 and **kshs. 219,396,909** FY2028/29.

### **3. Education and Industrial Skills Development**

The Department of Education and Industrial Skills Development is mandated to enhance access to quality early childhood education and to promote technical and vocational skills development in support of human capital development, youth empowerment, and socio-economic transformation in Busia County. The Department contributes to improved learning outcomes and productivity by strengthening foundational education, improving learning environments and equipping youth with relevant industrial and technical skills aligned to labour market needs.

The Department operates through two directorates: Early Childhood Development Education (ECDE) and Industrial Skills Development.

#### **Directorate of Early Childhood Development Education**

The Directorate of ECDE is responsible for supervising the implementation of the ECDE curriculum, monitoring child growth and development, collecting education data for equitable resource allocation, and strengthening the capacity of ECDE teachers. The Directorate also focuses on improving the learning environment through the construction of classrooms and provision of outdoor play equipment to enhance holistic child development.

#### **Directorate of Vocational Training**

The Directorate of Vocational Training is mandated to manage the development and implementation of policies, guidelines, and quality assurance standards. The Directorate oversees the management of instructors and staff, promotes ICT integration and youth innovation, coordinates development partner-supported programmes, and strengthens human resource capacity within vocational education and training institutions.

#### **Key Achievement Highlights (FY 2024/2025)**

During FY 2024/2025, the Department recorded significant achievements across both directorates.

Under the ECDE Directorate, the Department implemented the School Meals Nutrition and Intervention Programme, benefiting over 46,000 learners in 460 ECDE centres countywide. The programme improved school attendance, retention, and learning outcomes, particularly among children from vulnerable households.

Through the Governor's Flagship Rapid Response Initiative (RRI), construction of 96 ECDE classrooms were launched and commenced across all wards, significantly improving access to safe and child-friendly learning environments.

In addition, the Directorate distributed learning and specialist instructional materials, including assistive devices for learners with disabilities, to ECDE centres countywide, promoting inclusivity and equitable access to education.

Under Vocational Training Directorate, notable progress was made in strengthening VTC infrastructure, including the renovation of Esidende ICT Block, construction of Osuret VTC Admission Block (Phase I), and development of Busagwa VTC Ablution Block, among other facilities. These investments enhanced the quality of training environments and service delivery.

The Department also undertook capacity-building initiatives in collaboration with development partners including UNICEF, World Vision, SHOFCO, and No One Out. Training targeted ECDE teachers, sub-county coordinators, technical staff, and VTC managers, with a focus on training, child development, programme management, and financial management.

Further, in collaboration with the KCB Foundation, the ISD Directorate successfully implemented the Tujajiri Programme, providing full scholarships to 520 students to pursue technical and vocational training in VTCs across the County. To recognize skills development and promote the dignity of vocational training, the County conducted its first-ever VTC graduation ceremony, marking a major milestone in skills development and youth empowerment.

### **Medium-Term Strategic Priorities (FY 2026/2027 – MTEF)**

Over the medium term, the Department will focus on strategic interventions aimed at improving access, quality, and relevance of early childhood education and technical skills development to support sustainable human capital formation and youth employment.

To expand access to equitable and quality Early Childhood Development Education, the Department will prioritize the construction and equipping of ECDE classrooms, provision of

age-appropriate learning and play materials, and scaling up of the school meals programme to improve enrolment, attendance, retention, and learning outcomes.

To strengthen the quality of ECDE service delivery, emphasis will be placed on continuous professional development of ECDE teachers, enhanced supervision of curriculum implementation, improved child growth monitoring systems, and data-driven planning to ensure equitable allocation of resources across centres.

To enhance access to equitable and quality technical and vocational skills, the Department will focus on upgrading and modernizing Vocational Training Centres through improved infrastructure, equipment, ICT integration, and enforcement of Quality Assurance and Standards to ensure training remains relevant to labour market and industry needs.

To strengthen strategic partnerships and linkages in the promotion of Education in the county, the Department will strengthen partnerships with development partners and the private sector to expand scholarship programmes, apprenticeship and mentorship initiatives and support youth-led innovations emerging from VTCs.

The department has proposed an allocation of **Kshs. 758,236,259** in the FY 2026/2027 and over the medium term **kshs. 796,148,072** for FY 2027/28 and **kshs. 835,955,476** for FY 2028/29.

#### **4. The County Treasury and Economic Planning**

The Department is mandated to provide overall leadership in economic planning, budgeting, revenue mobilization, accounting services, internal audit and supply chain management for the County Government. The Department plays a central role in formulating and coordinating development plans, mobilizing and managing financial resources and ensuring prudent utilization of public funds in line with the Constitution of Kenya, the Public Finance Management Act, 2012, and other applicable laws.

Through effective planning, budgeting and monitoring and evaluation, the Department supports evidence-based decision-making, prioritization of development projects, and alignment of resources to the County's development agenda. Its functions directly contribute to economic growth by enhancing fiscal discipline, improving service delivery, strengthening revenue generation, promoting transparency and accountability, and ensuring value for money in public spending. These interventions support job creation through development projects, improve productivity by ensuring timely funding of priority programmes, and enhance the overall welfare of county residents through efficient and equitable service delivery.

## **Summary of Achievements for FY 2022/23–2024/25 MTEF Period**

During the FY 2022/23–2024/25 MTEF period, the Department recorded notable achievements across its directorates, as summarized below:

### **Economic Planning and Monitoring & Evaluation**

The Directorate of Economic Planning effectively discharged its mandate in the formulation, coordination, monitoring, and evaluation of county development plans, policies, and strategies. Key achievements during the period included the review of the County Monitoring and Evaluation (M&E) Policy to facilitate operationalization of the electronic County Integrated Monitoring and Evaluation System (e-CIMES). The Directorate also adopted a Project Monitoring and Tracking System to enhance monitoring of development projects across the County.

### **Budget Directorate**

The Directorate of Budget ensured timely preparation of County Budget Estimates and statutory budget documents in compliance with the legal and regulatory framework. Throughout the MTEF period, the Directorate provided technical support, advice, and guidance on fiscal and budgetary matters to departments and other stakeholders, contributing to improved budget credibility and execution. This subsequently led to the County being recognized by Bajeti Hub as one of the Counties that produce most comprehensive planning documents.

### **Revenue Directorate**

The Directorate of Revenue implemented automation of revenue collection across several revenue streams to enhance efficiency and reduce leakages. Coupled with structural reforms instituted by management, these initiatives significantly improved revenue performance.

Revenue collection increased from **Kshs. 369.2 million** in **FY 2023/24** to **Kshs. 506 million** in **FY 2024/25**, representing a substantial growth in own-source revenue.

## **Accounting Services**

During the period under review, the Directorate prepared the County financial reports in line with IPSAS Accrual, currently under a piloting phase, aimed at strengthening financial prudence and enhancing the timely preparation of accurate financial reports that present a true and fair view of the financial position and performance of Busia County.

## **Audit Directorate**

The Directorate conducted internal audits and provided advisory services on county programmes and projects to promote accountability and value for money. The Directorate also facilitated coordination between the County Government and the Office of the Auditor-General through the preparation of quarterly internal audit reports.

## **Supply Chain Management Directorate**

The Directorate enhanced the adoption and implementation of e-procurement in line with the Public Procurement and Asset Disposal Act, 2015. This contributed to improved efficiency, transparency, and accountability in the procurement of goods, works, and services.

## **Strategic Priorities**

For FY 2026/2027 and the medium term, the Department's strategic priorities are focused on strengthening revenue mobilization, enhancing public financial management, and improving economic policy formulation, planning and monitoring.

In **Public Financial Management**, the Department will expand automation to additional revenue streams, procure a more efficient revenue system that will also integrate health management information system, enhance compliance, and implement data-driven monitoring to increase collection efficiency. This is expected to generate additional fiscal space for development projects and improve service delivery.

Additionally, the department will continue to prepare financial statements in accordance with IPSAS Accrual, enhance timeliness and accuracy of reporting, and strengthen internal controls to ensure accountability. This will support prudent management of public resources and improve transparency in financial operations.

In **Economic Policy and Planning**, the Department will fully operationalize statistical unit, enhance data collection and analysis, and strengthen the integration of monitoring and evaluation in planning processes. Economic policies will be developed and aligned with National and County development frameworks to guide resource allocation and prioritization.

These interventions are expected to improve the efficiency of county programmes, promote value for money and support socio-economic development by fostering evidence-based decision-making, timely project implementation and sustainable economic growth.

The department has proposed an allocation of **Kshs. 789,205,700** in the FY 2026/2027 and over the medium term **kshs. 828,665,985** for FY 2027/28 and **kshs. 870,099,284** for FY 2028/29.

## **5. Youth, Sports, Culture, Gender, Creative Arts and Social Services**

The mandate of the department is to mobilize the Busia community towards sustainable social protection, talent development and equal opportunities for youth, women, persons living with disabilities (PLWDs), older persons, and other vulnerable groups. The Department contributes to inclusive growth and social cohesion through promotion of sports and culture, youth empowerment, gender equality, tourism development, and provision of social protection services that enhance livelihoods, identity and community resilience.

The Department operates through five directorates: Youth, Sports, Tourism, Gender, and Culture and Social Services.

### **Key Achievement Highlights (FY 2024/2025)**

During FY 2024/2025, the Department recorded notable progress across all its directorates in line with the County's social and economic development agenda.

The Directorate of Culture conducted cultural auditions across all sub-counties, culminating in a county grand finale held at the Agricultural Training Centre (ATC) with participation of over 1,000 cultural performers. Sub-county cultural days were held to showcase indigenous traditions, while targeted engagements with artisans in weaving, pottery, knitting and basketry benefited 211 participants in Bunyala, Samia, Teso South, and Butula. In addition, the Bumbe Cultural Centre was completed and commissioned, providing a permanent facility for cultural exchange, tourism and community events.

The County participated in the East African Local Authorities Sports and Cultural Association (EALASCA) Games in Kampala, where both the men's and women's tug-of-war teams emerged champions. At the Kenya Inter-County Sports and Cultural Association (KICOSCA) Games held in Kakamega, Busia teams competed in football, scrabble, choir, cultural dance, ajua and tug-of-war, winning multiple trophies. The Department also successfully organized ward-level sporting activities culminating in the inaugural Governor's Cup, which brought together teams from all sub-counties and enhanced talent identification

A total of 8,992 youths benefited from digital access and skills training covering agribusiness, entrepreneurship, procurement, and content creation. The County hosted a Youth Talent Search

Expo involving 492 participants in music, dance, poetry, and creative arts, aimed at nurturing emerging talent. Further, the County Youth Policy was finalized and is awaiting Cabinet approval to guide youth programming and investment.

The Port Victoria Social Hall was renovated, creating a functional space for community meetings and social activities. The Directorate of Children developed a County Children's Policy, which was approved by the County Assembly and officially launched in Matayos Sub-County, strengthening the legal and institutional framework for child protection and welfare.

The County led the 16 Days of Activism Against Gender-Based Violence (GBV) in Butula Sub-County, reaching over 1,000 participants. The Sexual and Gender-Based Violence (SGBV) Policy was officially launched at St. Catherine's Special School. International Women's Day celebrations held in Nambale attracted over 1,001 participants, while 117 cross-border women were trained on the African Union Agenda 2063, strengthening women's empowerment and regional integration.

The Directorate identified and mapped key tourism attraction sites in Bunyala and Samia, developed marketing materials including documentaries, brochures, and a tourism guidebook, and supported community-based tourism initiatives such as the Bunyala–Yala site support group. The Department also hosted the Miss Tourism Beauty Pageant, annual boat racing competitions at Marenge and Bumbe beaches, and entered into a strategic partnership with Kenyatta International Convention Centre (KICC) to promote Meetings, Incentives, Conferences, Exhibitions, and Events (MICE) tourism in Busia County.

### **Medium-Term Strategic Priorities (FY 2026/2027 – 2028/29)**

Over the medium term, the Department will pursue the following strategic priorities to strengthen social inclusion, talent development, and local economic growth:

To promote and develop cultural activities, the Department will scale up cultural festivals, support artisans and creative industries, and operationalize cultural infrastructure to preserve heritage and promote cultural tourism.

To enhance access to child care, rights, and protection, focus will be placed on strengthening rehabilitation and custody services, functional child protection structures, social support systems, and child development and growth programmes.

To increase access to youth empowerment and development services, the Department will promote youth enterprises, expand digital and vocational skills training, and strengthen talent identification and mentorship programmes.

To promote and develop sports, priority will be given to sports talent development, community-based competitions, and investment in sports infrastructure to nurture excellence and healthy lifestyles.

To increase promotion and development of local tourism, the Department will enhance destination marketing, strengthen community-based tourism, and promote business and conference tourism to grow visitor numbers and local revenues.

To enhance gender equality and women empowerment, the Department will strengthen gender mainstreaming across county programmes, develop and operationalize gender-responsive policies, create awareness on gender equality, establish a GBV recovery and rescue centre, promote women empowerment initiatives, and develop a gender data management system.

To enhance access to social assistance for vulnerable groups, the Department will invest in social infrastructure, strengthen special programmes for PLWDs, older persons, and other vulnerable groups, enhance social development initiatives, and improve governance and coordination of social protection services.

The department has proposed an allocation of **Kshs. 116,547,973** in the FY 2026/2027 and over the medium term **kshs. 122,375,372** for FY 2027/28 and **kshs. 128,494,140** for FY 2028/29.

## 6. Transport, Roads and Public Works

The Department is responsible for developing and maintaining the county's road network, transport systems, and public infrastructure to support economic growth, service delivery, employment, and overall welfare of residents. By ensuring reliable connectivity and functional public facilities, the department directly contributes to trade, mobility, productivity, and socio-economic development across Busia County.

Between FY 2022/23 and 2024/25, the department achieved significant results. 70 km of new roads were opened, and 786 km of existing roads were maintained. Roads were upgraded to bitumen and cabro standards, while essential culverts, ward offices, ECDE classrooms, and drainage systems were completed. The department also maintained road construction equipment, farm tractors, and boats, procured a utility boat, and repaired four others. In total, 500 projects were documented and implemented across roads, transport, and public infrastructure, enhancing accessibility and service delivery.

For FY 2026/27 and the medium-term, the department's strategic priorities focus on the expansion of the road network by upgrading and maintaining roads, constructing bridges and culverts, and installing road safety infrastructure to improve all-weather access, reduce transport costs, boost trade and mobility, diversifying transport infrastructure by developing waterways, constructing jetties, and acquiring motorboats to strengthen economic activity and county-wide connectivity.

The department has been allocated **Kshs. 373,373,740** for FY 2026/27, **Kshs 392,042,427** for FY 2027/28 and **Kshs. 411,644,548** for FY 2028/29.

## **7. Public Service Management**

The Department is mandated to ensure effective utilization and development of human resources, enhance compliance with public service laws and regulations, streamline and automate records management and provide efficient administrative and enforcement services to support quality service delivery.

The Department comprises four directorates: Human Resource Management, Public Administration, Communication and Security & Enforcement.

### **Key Achievements (FY 2024/2025)**

During the year under review, the Human Resource Management Directorate strengthened performance and workforce management through in-house training of CECMs, COs, and departmental performance champions on performance management and collective bargaining in collaboration with the Kenya School of Government (KSG). Monthly CHRMAC meetings were held to address staff welfare and HR issues, while a records management policy was formulated. The directorate also ensured timely procurement of staff medical cover, processing of payroll, staff personal numbers, cabinet briefs and effective handling of employee relations matters.

Under Public Administration, the Department fully operationalized sub-county, ward and village administrative units, strengthening coordination and decentralized service delivery. Public participation forums were structured and enhanced, leading to increased citizen engagement, particularly among women, youth and persons with disabilities. The directorate also coordinated disaster preparedness and response initiatives and strengthened compliance with the County Governments Act, 2012 through collaboration with development partners, CSOs, and community-based organizations.

The Communication Directorate enhanced information dissemination by producing and broadcasting documentaries, radio and TV programmes, magazines, brochures, and banners highlighting county achievements. The directorate also strengthened public engagement through talk shows, adoption of new technologies and capacity building of communication staff.

The Security and Enforcement Directorate strengthened enforcement of county laws, particularly the Finance Act, 2024, contributing to improved own-source revenue performance.

### **Strategic Priorities**

In the FY 2026/2027 and the medium term, the Department will focus on strengthening coordination and supervision of service delivery across county, sub-county, ward, and village

levels to improve access and quality of public services. Priority will be given to enhancing human resource management systems through capacity building, automation of records and performance management to support an efficient and motivated workforce. The Department will also strengthen communication and public engagement to improve information dissemination and transparency, while enhancing enforcement of county laws and policies to support compliance, public order, and revenue mobilization.

The department has proposed an allocation of **Kshs. 975,227,362** in the FY 2026/2027 and over the medium term **kshs. 1,023,988,730** for FY 2027/28 and **kshs. 1,075,188,167** FY 2028/29.

## **8. Lands, Housing and Urban Development**

The Department is responsible for land administration and management, surveying of public land, dispute resolution, physical planning and development control, housing maintenance and refurbishment, promotion of appropriate building technologies, and sustainable urban development and management.

The Department operates through the directorates of Lands, Survey, Physical Planning, Housing, and Urban Development.

### **Key Achievements (FY 2024/2025)**

During the period under review, the Department acquired 2.832 acres of land for public facilities including Totokakile, Apegei, Sigulu, and Mabale dispensaries, as well as Khusuna ECDE in Bunyala South Ward. These acquisitions strengthened security of tenure for public investments and improved access to social services.

### **Strategic Priorities**

The Department will prioritize strengthening physical planning and land use management through the development of a County Physical Planning and Development Framework, improved land administration and dispute resolution mechanisms. Emphasis will be placed on facilitating sustainable urban development by improving urban management systems, promoting orderly development and expanding urban infrastructure to support housing, service delivery, and economic growth.

The department has proposed an allocation of **Kshs. 55,85,776** in the FY 2026/2027 and over the medium term **kshs. 57,945,065** for FY 2027/28 and **kshs. 60,842,318** for Fy 2028/29.

## 9. Busia Municipality

It was established under the Urban Areas and Cities Act. It covers Burumba, Angorom, and Mayenje wards. The Municipality is mandated to ensure effective urban development and management, promote environmental sustainability, industrialization, and support programmes targeting vulnerable groups.

### Medium-Term Priorities

In the FY 2026/2027 and the medium term, Busia Municipality will focus on effective and efficient urban development and management by investing in municipal infrastructure such as roads, drainage, markets, sanitation facilities, traffic management systems, and public lighting. The Municipality will also promote environmental management and industrialization, while strengthening programmes that cushion vulnerable groups and enhance inclusive urban growth. The department has proposed an allocation of **Kshs. 72,258,505** in the FY 2026/2027 and over the medium term kshs. **75,871,430** for FY 2027/28 and **kshs. 79,665,002** for FY 2028/29.

## 10. Malaba Municipality

Malaba Municipality, covering Malaba North, Central, South, and Amukura West wards, is mandated to promote effective urban development, environmental management, industrialization and social protection for vulnerable groups.

### Medium-Term Priorities

In the FY 2026/2027 and the Medium Term, it will prioritize strengthening urban infrastructure and service delivery to support its rapid population growth and strategic border-town role. Focus areas will include access roads, drainage, street lighting, markets, fire safety infrastructure and solid waste management. The Municipality will also promote environmental sustainability, industrial development and targeted social protection programmes for vulnerable populations.

The department has proposed an allocation of **Kshs. 43,017,473** in the FY 2026/2027 and over the medium term **kshs. 45,168,347** for FY 2027/28 and **kshs. 47,426,764** for FY 2028/29.

## **11. Water, Environment, Irrigation, Natural Resources and Climate Change**

The Department is mandated to ensure sustainable provision of water services, environmental conservation, irrigation development, natural resource management, climate change adaptation and mitigation, and promotion of renewable energy to improve livelihoods and environmental sustainability.

The Department operates through six directorates: Water, Irrigation, Environment, Natural Resources, Climate Change, and Energy.

### **Key Achievements**

The Department expanded water infrastructure through pipeline extensions, development of water storage facilities, drilling and solarization of boreholes, and metering to reduce non-revenue water, benefiting over 17,000 households. The County Water and Sanitation Policy was developed to strengthen governance of water resources.

Irrigation achievements included rehabilitation of the Ludacho smallholder irrigation scheme and establishment of a demonstration irrigation scheme at ATC. The Climate Change Directorate developed the County Climate Change Action Plan, implemented lightning arrestor installations, and initiated FLLOCA-supported projects across sectors. Environmental conservation efforts included establishment of tree nurseries, tree planting, and expansion of rural electrification through partnerships.

### **Strategic Priorities**

The Department will focus on expanding access to clean and safe water through strengthened water infrastructure, improved governance, enhanced water quality management, and sustainable operation and maintenance systems. Priority will also be given to environmental conservation through afforestation, pollution control, watershed protection, and community awareness. The Department will enhance irrigation development to support agricultural productivity, strengthen climate change mitigation and adaptation through resilient infrastructure and community capacity building, promote renewable energy adoption, expand rural electrification, and ensure sustainable management of natural resources.

The department has proposed an allocation of **Kshs. 578,982,263** in the FY 2026/2027 and over the medium term **kshs. 607,931,376** for FY 2027/28 and **kshs. 638,327,945** for FY 2028/29.

## 12. Health Services and Sanitation

The Department is responsible for delivering quality, accessible, and equitable healthcare across Busia County. Its mandate is implemented through three programmes: Curative and Rehabilitative Health Services, Preventive and Promotive Health Services, and General Administration and Support Services. The Department provides primary healthcare, clinical and diagnostic services, nursing, rehabilitative care, health education, disease prevention, maternal and child health services, nutrition programs, and essential medicines. It also ensures effective governance, human resource management, and policy implementation to support service delivery. Collectively, these functions contribute to improved health outcomes, enhanced productivity, poverty reduction, and overall welfare of county residents.

### Key Achievements (FY 2022/23 – FY 2024/25)

In the FY 2022/23 and the MTEF period, the Department has made significant progress in expanding access to quality healthcare and strengthening service delivery. Key achievements include:

- **Health Infrastructure and Equipment:** Completion and commissioning of major laboratory and diagnostic equipment in all Level IV hospitals, installation of standby generators, refurbishment of hospitals and maternity units, and construction of gender-sensitive sanitation blocks.
- **Preventive Health Services:** Operationalization of 4 Primary Care Networks (PCNs), deployment of Community Health Promoters, distribution of over 292,000 long-lasting insecticide-treated nets, and immunization and HIV/TB service coverage meeting set targets.
- **Health System Strengthening:** Over 195,000 residents enrolled under SHIF, functional blood transfusion services established, and operational M&E unit at county level.
- **Service Expansion:** Establishment of physiotherapy and corrective therapy clinics, functional palliative care units, and enhanced diagnostic and laboratory services across the county.
- **Lower-Level Facilities:** Equipping of 81 lower-level facilities with essential equipment, operationalization of new health facilities, and completion of staff housing and fencing at multiple sites.

### Strategic Priorities for FY 2026/2027 and Medium Term

In the FY 2026/2027 and the Medium Term, the Department will focus on three interconnected strategic priorities to improve health outcomes and service delivery.

First, the Department aims to strengthen curative and rehabilitative health services by completing stalled projects and modernizing Tier 3 facilities. This includes operationalizing a Level 5 referral hospital, upgrading diagnostic and theatre equipment, and ensuring functional maternity and specialized care units. These interventions will enhance access to advanced healthcare, reduce the need for referrals outside the county, and generate employment during construction and operational phases.

Second, the Department will scale up preventive and promotive health services to reduce the burden of disease and improve population health. This will be achieved by expanding Primary Care Networks and deploying additional Community Health Promoters, enhancing RMNCAH coverage, and implementing targeted programs for HIV/AIDS, TB, malaria, and nutrition. These interventions are expected to reduce preventable illnesses, improve maternal and child health outcomes, increase productivity, and support school attendance, particularly for girls.

Third, the Department will enhance governance and support services to ensure uninterrupted and equitable healthcare delivery. Key interventions include fully operationalizing the Facility Improvement Financing (FIF), ensuring continuous availability of essential medicines, and strengthening logistical and transport support across all facilities. These measures will improve the reliability of healthcare services, protect households from out-of-pocket expenses, and promote equity in access to health services across the county.

#### **IV. Resource Allocation**

The department has proposed an allocation of **Kshs. 2,791,188,121** in the FY 2026/2027 and over the medium term **kshs. 2,930,747,527** for FY 2027/28 and **kshs. 3,077,284,903** for FY 2028/29.

### **13. County Public Service Board**

The department is mandated to establish public offices, appoint and confirm persons to offices, promote public service values and principles, facilitate the development of human resource, exercise disciplinary control and prepare regular reports.

Over the medium term, the department strengthened institutional capacity and governance through targeted human resource and performance management reforms. Key achievements included the recruitment and deployment of critical staff across the county, notably audit personnel to enhance accountability, health workers to improve service delivery, and directors and deputy directors across all departments to strengthen leadership and coordination. The department also successfully coordinated the recruitment and deployment of County Chief Officers, ensuring effective oversight and operational continuity in service delivery.

In addition, the department prepared and finalized the Annual Performance Report for FY 2023, providing a comprehensive assessment of departmental outputs and outcomes. Human resource governance was further enhanced through the validation of Human Resource Policies and the development and implementation of a Performance Management Policy, establishing a structured framework for staff accountability, performance monitoring, and continuous improvement across the county public service

The department will prioritize management of the bloated wage bill, the developing strict hiring policies, recruitment of essential technical and service delivery roles and introduction of performance-based remuneration models to enhance productivity and efficiency.

The department has proposed an allocation of **Kshs. 92,936,858** in the FY 2026/2027 and over the medium term **kshs. 97,583,701** for FY 2027/28 and **kshs. 102,462,886** for FY 2028/29.

## **14. The Governorship**

Comprised of the Office of the Governor, Deputy Governor, and County Secretary, provides policy leadership, coordination of service delivery, disaster management and linkage between the County Executive and other institutions.

### **Key Achievements**

The Directorate of Disaster Management installed 10 high-mast lightning arrestors in disaster-prone areas, strengthened fire compliance inspections, rehabilitated the Southern Dyke in collaboration with the National Government, completed Phase I of the Disaster Management Centre at Funyula and coordinated relief support to disaster-affected communities. The Disaster Risk Management Policy was finalized and approved by Cabinet.

The Directorate of Service Delivery developed a county-wide project tracking dashboard in collaboration with KDSP, enhancing transparency, citizen feedback, and monitoring of project implementation.

### **Strategic Priorities**

In the FY 2026/2027 and the medium term, the Department will prioritize strengthening service delivery coordination across departments to ensure timely, responsive and citizen-centered services. It will focus on enhancing disaster preparedness, mitigation and response to reduce vulnerability and improve resilience to shocks.

The department has proposed an allocation of **Kshs. 390,971,664** in the FY 2026/2027 and over the medium term **kshs. 410,520,247** for FY 2027/28 and **kshs. 431,046,259** for FY 2028/29.

## **15. County Law Office**

The County Law Office provides legal advisory services, legislative drafting, litigation management, legal audits, and coordination of gazettlement and publication of laws to ensure legal compliance across county departments.

### **Key Achievements**

During FY 2024/2025, the Office developed and reviewed legislation and policies, strengthened alignment with national laws, collaborated with the County Assembly on enactment of laws and partnered with justice-sector stakeholders and international partners to build institutional capacity.

### **Strategic Priorities**

In the FY 2026/2027 and the medium term, the department will prioritize strengthening legal advisory services, legislative drafting and law review to ensure county laws and policies remain responsive, compliant, and aligned with national legislation. Focus will be placed on improving litigation management, legal risk mitigation, legal audits and embrace collaboration with the County Assembly and other stakeholders.

The department has proposed an allocation of **Kshs. 61,061,595** in the FY 2026/2027 and over the medium term **kshs. 64,114,675** for FY 2027/28 and **kshs. 67,320,408** for FY 2028/29.

## **16.Strategic Partnerships, ICT and Digital Economy**

The Department is mandated to ensure formulation of policies and laws that will facilitate effective delivery of strategic partnerships, mobilization of financial, technical and material resources, promotion of digital economy, improvement of digital economy space and improvement of ICT systems and agencies to facilitate sustainable development in Busia County.

### **Key Achievements (FY 2022/23–2024/25)**

Through the directorate of Strategic Partnerships, the Department negotiated and signed twelve MOUs with development partners to support county development priorities. The completed MOUs include partnerships with UN-Habitat, the Kenya Red Cross Society, Alupe University, Yamaha Motor Corporation, Dhamira Moja CBO, Stanbic Bank, Watertree Foundation, Sightsavers, Equity Foundation, and Community Empowerment Development Centre.

The directorate also supported development of key county policies.

The ICT directorate automated approximately 70% of own-source revenue collection across all departments, contributing to improved efficiency, transparency, and revenue administration. The directorate also migrated critical systems to national cloud infrastructure, refurbished two ICT hubs, and conducted county-wide ICT gap analysis.

### **Strategic Priorities**

In the FY 2026/2027 and the medium term, the Department will focus on strengthening strategic partnerships and resource mobilization to leverage external financing and technical support for county programmes. Priority will be given to expanding ICT infrastructure, automating county systems and promoting digital government to improve efficiency, transparency, and service delivery. The Department will also promote digital inclusion, innovation, and the digital economy by supporting ICT hubs, e-commerce platforms, data management systems, and citizen access to digital services.

The department has proposed an allocation of **Kshs. 69,674,480** in the FY 2026/2027 and over the medium term **kshs. 73,158,204** for FY 2027/28 and **kshs. 76,816,114** for FY 2028/29.

## **17.County Assembly**

The County Assembly core functions are to develop legislation, perform oversight and representation. It is more committed to building an effective county assembly that is responsive

to the needs of the people that is driven by the ideal of realizing better quality life for the people of Busia County.

In collaboration with Executive the County Assembly has continued to draft and pass into law various policies and legislation that has accelerated development and improved the livelihood of the people. It has exercised oversight role to the County Executive through summons to county Officers to appear before the Committees of the assembly and by requesting of information from various departments.

## **Key Achievements**

During the **FY 2022-23 and 2023-2024** the county assembly was able to undertake the following projects:

1. Purchase of 34 parcels of land for construction of ward offices
2. Erection of electric fence at the speaker's official residence, and
3. Landscaping at the speaker's official residence.
4. Installation of E parliament phase 1

## **Strategic priorities for FY 2026-2027 and the medium term**

The county assembly strategic priorities for FY 2026-2027 and the medium term is to strengthen legislation, representation and oversight. These priorities are drawn from the three mandates of the county assembly.

The strategic interventions include;

- i. Strengthening the capacity of Members and technical staff to exercise their mandate of legislation, oversight and representation through training
- ii. Create and strengthen mechanisms of stakeholder linkages and engagements eg through public participation activities
- iii. Improve county assembly infrastructure which include construction of ward offices, completion of installation of E parliament phase III and IV, Completion of the speaker's official residence and renovation of buildings

## **Resource allocation for the department for the FY 2026/2027 and over the medium term.**

The department has proposed an allocation of **Kshs. 899,598,045** in the FY 2026/2027 and over the medium term **kshs. 944,577,947** for FY 2027/28 and **kshs. 991,806,845** for FY 2028/29.

## **Adherence to fiscal responsibility principles**

- I. In line with Article 201 of the constitution 2010 and section 107 of the PFM Act 2012 the County Government has adhered to the fiscal responsibility principles as outlined below:**
- I. The County government's recurrent expenditure shall not exceed the County government's total revenue;** The County Government has always prepared and implemented a balanced budget with a maximum of 70 percent allocated to recurrent expenditure while a minimum of 30 percent allocated to development expenditure. In the Financial Year 2026-2027 the County has projected an allocation of **70 percent** on recurrent expenditure and **30 percent** on development expenditure.
- II. Over the medium term a minimum of thirty percent of the County government's budget shall be allocated to the development expenditure;** Over the medium term the County Government has maintained a minimum of 30 percent on development budget. In the FY 2026/2027 the County projects **30 percent** on development expenditure.
- III. The County government's expenditure on wages and benefits for its public officers shall not exceed a percentage of the County government's total revenue as prescribed by the County Executive member for finance in regulations and approved by the County Assembly;** In line with section 25(1) (b) of the PFM (County Governments) regulations 2015, County Governments are required not to exceed 35 percent of their total revenue on wages and benefits. In the FY 2026/2027 the County Government wage bill is projected at **47 percent** which was higher than the stipulated 35 percent. To manage the bloated wage bill the County will implement strict hiring policies, prioritize recruitment of essential technical and service delivery roles and introduction of performance-based remuneration models to enhance productivity and efficiency.
- IV. Over the medium term, the government's borrowings shall be used only for the purpose of financing development expenditure and not for recurrent expenditure;** Over time the County Government has been implementing a balanced budget. In the long run if and when the County incorporates borrowings/public debt in its budget then it shall be used only for capital expenditure.

**V. The County debt shall be maintained at a sustainable level as approved by County assembly;** The County Government has put measures to ensure realistic projections and subsequent collection of own source revenues which include automation of revenue streams. This will ensure implementation of a balanced budget hence reducing recurring pending bills. In addition to strengthening contracting and procurement oversight to avoid unnecessary expenditures and prevent further accumulation of debt.

**VI. The fiscal risks shall be managed prudently;** The County Government has put forth measures to increase own source revenue collection such as revenue automation and increasing revenue streams and ensure focus on priority programs.

**VII. A reasonable degree of predictability with respect to the level of tax rates and tax bases shall be maintained,** taking into account any tax reforms that may be made in the future. The County Government through preparation of the Finance Act ensured charges, fees and levies are prudently imposed and are in line with the statutory laws.

#### **Alignment of CFSP to National Objectives**

In compliance with Section 117(2) of the Public Finance Management Act, 2012, the County Government has adopted a programme-based prioritization framework that ensures all departmental priorities, programmes, and interventions are fully aligned to national development objectives as set out in the Budget Policy Statement (BPS) 2026 and the Bottom-Up Economic Transformation Agenda (BETA). Resource allocation has been guided by national priorities, the County Integrated Development Plan (CIDP), Vision 2030, and Medium-Term Plan IV, while prioritizing completion of ongoing projects and settlement of pending bills.

Agricultural Transformation and Inclusive Growth, a core pillar of BETA, is addressed through substantial investments in agriculture, livestock, fisheries, irrigation, water, and climate resilience. Programmes under Smart Agriculture, Agribusiness, Fisheries and Blue Economy, Irrigation Development, and Climate Change Adaptation focus on increasing productivity, strengthening value chains, promoting food and nutrition security, expanding farm incomes, and enhancing resilience among smallholder farmers, women, and youth.

The MSMEs Economy pillar is implemented through targeted interventions in trade, cooperatives, industrialization, markets development, youth enterprise support and vocational

skills training. Investments in market infrastructure, industrial parks, EPZs, cooperative financing, MSME capacity building and skills development are aimed at stimulating entrepreneurship, value addition, job creation, and inclusive economic growth at the grassroots level.

In alignment with the Housing and Settlement priority, the County is strengthening land administration, physical planning and sustainable urban development, including investments in municipal infrastructure within Busia and Malaba municipalities. These interventions support orderly urbanization and enhanced access to basic services.

The Digital Superhighway agenda is mainstreamed across departments through expanded ICT infrastructure, revenue automation, e-procurement, health information systems, and ICT-enabled service delivery. Strategic investments in digital platforms enhance efficiency, transparency, accountability and citizen access to government services.

The Creative Industry pillar is advanced through investments in youth empowerment, sports, culture, tourism, creative arts and digital skills, including cultural infrastructure, talent development programmes, creative industry expos, sports competitions and support to artisans and content creators. These initiatives promote cultural heritage, generate income opportunities, and expand employment for youth and creative entrepreneurs.

## IV. BUDGET FRAMEWORK FOR FY 2026/27 AND THE MEDIUM TERM

### Revenue Projections

Equitable share is projected at **Kshs 8.05 billion** as per the draft BPS 2026 while the conditional grants has been projected at **Kshs 936 million** with anticipation of adjustments which will be guided by County Allocation of Revenue Act 2026.

On the other hand, Own source revenue performance projected at **Kshs. 804 million** will be supported by ongoing reforms within the directorate of revenue and with the presence of Facility improvement financing in place to support health facilities we anticipate a steady growth in own source revenue.

The FY 2026/2027 revenue projections are shown below.

Table 7: Revenue Projection for the FY 2025/2026 and the MTEF

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Actual Receipts	Approved Revenue Estimates	CBROP Projections	proposed CFSP Revenue Projections	Projection	
	FY 2023-2024	FY 2023-2024	FY 2024-2025	FY 2024-2025	FY 2024-2025	FY 2024-2025	FY 2025-2026	FY 2025-2026	FY 2026-2027	FY 2027-2028
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
<b>Administrative Services</b>	<b>3,730,000</b>	<b>3,133,500</b>	<b>3,373,535</b>	<b>380,100</b>	<b>4,140,750</b>	<b>11,504,805</b>	<b>6,347,788</b>	<b>17,971,505</b>	<b>19,768,655</b>	<b>21,745,520</b>
Fire Safety	2,870,000	2,986,500	2,720,080	322,000	3,336,200	11,004,805	4,503,010	3,836,630	4,220,293	4,642,322
Payroll products								13,209,642	14,530,606	15,983,667
Impounding/Clamp. Fees	860,000	147,000	653,455	58,100	804,550	500,000	1,844,778	925,233	1,017,756	1,119,531
<b>Smart Agriculture, Livestock, Fisheries, Blue Economy and Agribusiness</b>	<b>72,727,825</b>	<b>66,381,310</b>	<b>115,350,776</b>	<b>30,436,333</b>	<b>60,542,974</b>	<b>77,827,240</b>	<b>82,570,123</b>	<b>79,627,889</b>	<b>87,590,678</b>	<b>96,349,746</b>
Sugar Cane Cess	18,000,000	15,310,287	20,359,000	10,441,618	20,231,103	20,000,000	26,242,658	22,254,213	24,479,635	26,927,598
Transit Produce Cess	32,000,000	37,243,969	30,674,240	12,476,420	24,812,145	30,674,240	31,052,752	27,293,360	30,022,695	33,024,965
Tobacco Cess	2,500,000	1,121,281	999,182	1,701,980	1,701,980	2,500,000	3,787,079	1,701,980	1,872,178	2,059,396
Fish Cess	1,236,350	934,589	1,005,147	274,420	714,430	1,200,000	750,152	821,595	903,754	994,129
Tractor Hire Services	1,200,000	1,698,255	50,000,000	1,312,270	4,494,295	8,000,000	6,719,010	5,168,439	5,685,283	6,253,811
Agriculture Training Centre	3,800,000	1,523,575	1,038,241	945,770	1,426,080	3,500,000	2,497,384	3,565,200	3,921,720	4,313,892
Veterinary Services	4,121,362	3,045,836	2,427,800	1,429,745	3,269,575	4,782,200	5,433,054	8,173,938	8,991,331	9,890,464
Stock Sale	4,500,000	3,841,588	3,993,209	1,544,660	3,022,430	4,400,000	5,173,552	7,556,075	8,311,683	9,142,851
Fish Traders License	409,319	422,800	130,020	7,300	177,400	230,000	186,270	443,500	487,850	536,635
Fish Movement Permit	160,669	261,240	120,450	64,350	109,350	125,000	114,818	273,375	300,713	330,784
Livestock movement permit	198,000	-	217,800			217,800		-	-	-
Vaccination	550,000	-	605,000					-	-	-
Artificial Insemination	77,000	-	84,700					-	-	-
Slaughter premise licenses	55,000	-	505,615	154,150		600,000		915,750	1,007,325	1,108,058
Meat Carrier License	66,000	-	72,600					-	-	-
Meat inspection fees( Bovine, pigs, sheep and goats)	1,870,000	-	2,057,000					-	-	-
Reg. Of Boats License	176,584	207,200	34,540	8,050	155,050	100,000	162,803	387,625	426,388	469,026
Fisherman's License	498,537	625,700	84,700	600	175,700	85,000	184,485	439,250	483,175	531,493
Fish Import Permit	261,004	81,540	41,404	28,700	126,836	300,000	133,178	317,090	348,799	383,679
Wakhungu Fish Farm	100,000	-	110,000	7,000	-	1,000,000	-	-	-	-
Cage Licensing	332,000	45,450	112,530	39,300	119,600	113,000	125,580	299,000	328,900	361,790
Fingerlings Sale					7,000		7,350	17,500	19,250	21,175
Certificate of Transport	462,000	-	508,200					-	-	-

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Actual Receipts	Approved Revenue Estimates	CBROP Projections	proposed CFSP Revenue Projections	Projection		
	FY 2023-2024	FY 2023-2024	FY 2024-2025	FY 2024-2025	FY 2024-2025	FY 2024-2025	FY 2025-2026	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Automation for licenses for Agro-dealers	154,000	18,000	169,400					-	-	-	-
<b>Youth, Sports, Culture, Gender, Creative Arts and Social Services</b>	<b>430,850</b>	<b>193,850</b>	<b>311,600</b>	<b>205,790</b>	<b>242,070</b>	<b>350,000</b>	<b>334,174</b>	<b>343,059</b>	<b>377,365</b>	<b>415,101</b>	
Hire Of Hall / Office	80,850	66,500	61,600	23,500	47,910	100,000	100,306	119,775	131,753	144,928	
Hire of Busia County Stadium	100,000	-	-					-	-	-	-
Registration/ Renewal of SHGs, CBOs, Women groups and Youth groups	200,000	127,350	200,000	182,290	194,160	250,000	233,868	223,284	245,612	270,174	
Community Cultural Centres	50,000	-	50,000		-		-	-	-	-	-
<b>Lands, Housing And Urban Development</b>	<b>149,148,022</b>	<b>30,931,578</b>	<b>107,062,756</b>	<b>6,716,462</b>	<b>37,299,158</b>	<b>123,093,317</b>	<b>50,164,116</b>	<b>78,224,266</b>	<b>86,046,693</b>	<b>94,651,362</b>	
Plot Rent	1,808,442	1,102,755	1,989,286	1,033,865	2,975,341	1,842,369	4,124,108	7,438,353	8,182,188	9,000,407	
Plot Rent Arrears	6,626,027	315,154	913,022	-	-	2,000,000	-	-	-	-	-
Cilor(Contributions in lieu of rates) Arrears			10,000,000	-		9,708,510	-	-	-	-	-
Cilor			7,200,000	588,320	544,500	7,200,000	571,725	2,994,750	3,294,225	3,623,648	
Rent/Gov Houses	11,858,894	5,757,658	4,963,022		1,868,737	3,000,000	2,962,174	6,540,580	7,194,637	7,914,101	
Land Rates	40,627,221	1,826,773	30,456,078	1,277,030	6,396,829	9,000,000	7,716,670	24,307,950	26,738,745	29,412,620	
Land Rates (Arrears)	40,227,438	602,260	28,250,182		354,727	65,227,438	372,463	5,320,905	5,852,996	6,438,295	
Application Of Plans	-	455,500	3,000,000	36,000	68,000	565,000	71,400	78,200	86,020	94,622	
Building Plans Approval	32,000,000	2,062,150	5,420,378	1,456,000	2,390,500	4,500,000	3,510,025	4,302,900	4,733,190	5,206,509	
Solid Waste	-	-	-			-	-	-	-	-	-
advertisement	15,000,000	18,809,328	13,770,788	2,325,247	22,700,524	20,000,000	30,835,550	27,240,629	29,964,692	32,961,161	
Animal Control and Welfare	1,000,000	-	1,100,000			50,000	-	-	-	-	-
<b>Transport, Roads and Public Works</b>	<b>48,892,740</b>	<b>29,656,377</b>	<b>43,084,226</b>	<b>11,830,000</b>	<b>27,796,430</b>	<b>40,022,015</b>	<b>38,186,252</b>	<b>46,141,796</b>	<b>50,755,976</b>	<b>55,831,573</b>	
Trailer Parking Fees	6,738,639	3,496,240	5,715,438	1,515,460	3,090,620	4,245,864	5,245,151	3,554,213	3,909,634	4,300,598	
Reserved Parking	5,000,000	5,684,033	3,449,996	1,097,060	6,211,250	6,252,436	8,521,813	9,316,875	10,248,563	11,273,419	
Bus Parking Fees	30,562,001	20,428,604	33,700,992	9,217,480	18,464,560	25,471,464	24,387,788	33,236,208	36,559,829	40,215,812	
Machine Hire	6,592,100	47,500	217,800		30,000	4,052,250	31,500	34,500	37,950	41,745	
<b>Water, Environment, Irrigation, Natural Resources and Climate Change</b>	<b>16,061,793</b>	<b>8,585,843</b>	<b>12,459,150</b>	<b>3,121,077</b>	<b>8,994,318</b>	<b>14,274,200</b>	<b>12,644,034</b>	<b>10,343,466</b>	<b>11,377,812</b>	<b>12,515,593</b>	

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Actual Receipts	Approved Revenue Estimates	CBROP Projections	proposed CFSP Revenue Projections	Projection	
									FY 2027-2028	FY 2028-2029
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Solid Waste	1,760,660	2,984,260	2,888,017	493,000	3,424,000	3,000,000	4,595,200	3,937,600	4,331,360	4,764,496
Sand Cess	2,206,690	3,494,780	1,336,335	1,361,580	3,032,180	5,000,000	4,183,789	3,487,007	3,835,708	4,219,278
Busia Hills Water Supply	1,724,673	338,275	524,625	329,481	598,904	524,625	928,849	688,740	757,614	833,375
Busijo Water Supply	1,114,760	144,430	234,185	105,280	177,405	234,185	186,275	204,016	224,417	246,859
Alema Water Supply	86,434	-	95,077		-	95,077	-	-	-	-
Munana Water Supply	1,194,368	119,725	668,726	57,255	158,715	668,726	166,651	182,522	200,774	220,852
Butula Water Supply	1,340,760	543,484	734,428	217,967	658,740	734,428	1,191,677	757,551	833,306	916,637
Port Victoria Water Supply	2,296,057	615,689	1,598,969	419,814	744,374	1,598,969	1,081,593	856,030	941,633	1,035,796
Drilling Rig	3,433,277	-	3,776,605		-	1,776,605	-	-	-	-
Noise	432,867	345,200	394,020	136,700	200,000	433,422	310,000	230,000	253,000	278,300
Water Bowser	471,247	-	208,164		-	208,164	-	-	-	-
<b>Trade, Investment, Industrialization, Co-operatives, Small and Micro Enterprises (SME)</b>	<b>85,477,923</b>	<b>93,948,753</b>	<b>119,950,893</b>	<b>21,153,168</b>	<b>100,101,550</b>	<b>132,700,000</b>	<b>114,259,797</b>	<b>128,854,301</b>	<b>141,739,731</b>	<b>155,913,704</b>
Liquor License	3,540,000	3,000,000	5,488,300	600,000	1,500,000	10,000,000	1,575,000	1,725,000	1,897,500	2,087,250
Single Business Permit	62,864,888	73,608,301	83,488,130	13,298,611	74,130,520	100,000,000	81,990,215	100,817,507	110,899,258	121,989,184
Market Stall / Kiosk	757,640	572,970	823,251	150,900	813,975	1,000,000	854,674	936,071	1,029,678	1,132,646
Charcoal Fees	16,307,094	-	937,804				-	-	-	-
Markets Fees	400,000	12,756,274	28,747,659	5,821,280	12,529,940	20,000,000	15,156,437	25,238,780	27,762,658	30,538,924
Weights & Measures	300,000	163,000	330,000	38,000	38,000	300,000	39,900	43,700	48,070	52,877
Co-Operatives Audit Fees	1,308,301	108,520	48,983	31,500	66,080	1,400,000	69,384	75,992	83,591	91,950
Other Miscellaneous	-	3,739,688	86,766	1,212,877	11,023,035		14,574,187	17,250	18,975	20,873
<b>Local Own Source Revenue</b>	<b>376,469,152</b>	<b>232,831,211</b>	<b>401,592,935</b>	<b>73,842,929</b>	<b>506,668,697</b>	<b>399,771,576</b>	<b>304,506,282</b>	<b>361,506,281</b>	<b>397,656,909</b>	<b>437,422,600</b>
<b>Health Services and Sanitation</b>	<b>272,546,481</b>	<b>136,372,764</b>	<b>245,414,061</b>	<b>5,048,391</b>	<b>267,551,447</b>	<b>307,495,850</b>	<b>327,495,850</b>	<b>443,475,418</b>	<b>487,822,960</b>	<b>536,605,256</b>
<b>Mortuary Fees(Facilities)</b>	<b>7,543,767</b>	<b>2,074,870</b>	<b>5,544,314</b>	<b>-</b>	<b>5,148,650</b>	<b>8,316,472</b>	<b>6,406,083</b>	<b>8,769,814</b>	<b>9,646,795</b>	<b>10,611,475</b>
Slaughter Fees	498,537	234,520	548,391	548,391	366,300	-	-	-	-	-
Public Health	4,500,000	4,355,900	4,500,000	4,500,000	5,763,800	4,791,490	-	8,013,800	8,815,180	9,696,698
Hospital User Fees-(Facilities)	161,804,177	39,929,474	152,395,498	-	112,230,901	123,982,198	138,745,882	160,657,283	176,723,011	194,395,312
SHA(Facilities)	98,200,000	89,778,000	82,425,858	-	144,041,796	170,405,690	182,343,886	266,034,521	292,637,973	321,901,770
<b>Busia County Referral Hospital</b>			<b>95,489,398</b>	-	<b>102,696,128</b>	<b>108,073,317</b>	<b>119,234,370</b>	<b>160,417,146</b>	<b>176,458,861</b>	<b>194,104,747</b>
Mortuary Fees			1,563,058		2,195,050	2,344,587	2,304,803	3,335,861	3,669,447	4,036,392
Hospital User Fees-			68,803,435		33,522,739	55,482,920	46,602,312	73,870,027	81,257,030	89,382,733
SHA			25,122,905		66,978,339	50,245,810	70,327,256	83,211,258	91,532,384	100,685,622

Revenue Sources	2nd Revised Budget Estimates	Actual Receipts	Budget Estimates	First Half Performance	Actual Receipts	Approved Revenue Estimates	CBROP Projections	proposed CFSP Revenue Projections	Projection	
									FY 2027-2028	FY 2028-2029
									Kshs.	Kshs.
<b>Khunyangu Sub County Hospital</b>			<b>19,366,568</b>	-	<b>18,621,714</b>	<b>27,582,899</b>	<b>25,552,800</b>	<b>31,250,114</b>	<b>34,375,125</b>	<b>37,812,638</b>
Hospital User Fees-			7,956,728		9,228,709	6,763,219	12,690,144	14,263,486	15,689,835	17,258,818
SHA			11,409,840		9,393,005	20,819,680	12,862,655	16,986,628	18,685,291	20,553,820
<b>Nambale Sub County Hospital</b>			<b>13,918,095</b>	-	<b>12,265,334</b>	<b>19,741,480</b>	<b>17,878,601</b>	<b>21,000,436</b>	<b>23,100,480</b>	<b>25,410,528</b>
Hospital User Fees-			6,169,313		5,590,921	5,243,916	7,870,467	9,634,647	10,598,112	11,657,923
SHA			7,748,782		6,674,413	14,497,564	10,008,134	11,365,789	12,502,368	13,752,605
<b>Alupe Sub County Hospital</b>			<b>13,979,195</b>	-	<b>14,351,394</b>	<b>20,861,007</b>	<b>20,068,964</b>	<b>23,241,956</b>	<b>25,566,152</b>	<b>28,122,767</b>
Mortuary Fees			571,951		73,600	857,927	77,280	381,436	419,580	461,538
Hospital User Fees-			4,618,616		3,889,239	3,925,824	4,083,701	6,714,089	7,385,498	8,124,048
SHA			8,788,628		10,388,555	16,077,256	15,907,983	16,146,431	17,761,074	19,537,182
<b>Teso North Sub County Hospital</b>			<b>15,773,704</b>	-	<b>21,753,720</b>	<b>21,463,254</b>	<b>29,841,406</b>	<b>32,349,175</b>	<b>35,584,093</b>	<b>39,142,502</b>
Mortuary Fees			1,931,511		1,533,700	2,897,267	2,610,385	2,754,606	3,030,067	3,333,073
Hospital User Fees-			6,189,912		6,157,296	5,261,425	8,465,161	10,300,481	11,330,529	12,463,582
SHA			7,652,281		14,062,724	13,304,562	18,765,860	19,294,088	21,223,497	23,345,846
<b>Sio Port Sub County Hospital</b>			<b>7,860,761</b>	-	<b>8,664,462</b>	<b>11,610,613</b>	<b>9,097,685</b>	<b>13,911,874</b>	<b>15,303,061</b>	<b>16,833,368</b>
Hospital User Fees-			3,139,921		2,696,469	2,668,933	2,831,292	4,523,382	4,975,720	5,473,292
SHA			4,720,840		5,967,993	8,941,680	6,266,393	9,388,492	10,327,341	11,360,075
<b>Port Victoria Sub County Hospital</b>			<b>22,519,432</b>	-	<b>20,504,309</b>	<b>37,032,053</b>	<b>21,529,524</b>	<b>35,256,863</b>	<b>38,782,549</b>	<b>42,660,804</b>
Mortuary Fees			1,477,794		1,346,300	2,216,691	1,413,615	2,297,911	2,527,702	2,780,472
Hospital User Fees-			4,059,056		3,616,478	3,450,198	3,797,302	6,110,204	6,721,224	7,393,347
SHA			16,982,582		15,541,531	31,365,164	16,318,608	26,848,748	29,533,623	32,486,985
<b>Matayos Sub County Hospital</b>			<b>4,390,423</b>	-	<b>3,676,902</b>	<b>3,731,860</b>	<b>3,860,747</b>	<b>6,059,333</b>	<b>6,665,266</b>	<b>7,331,793</b>
Hospital User Fees-			4,390,423		1,324,929	3,591,860	1,391,175	3,638,557	4,002,413	4,402,654
SHA					2,351,973	140,000	2,469,572	2,420,776	2,662,854	2,929,139
<b>Amukura Sub County Hospital</b>			<b>4,390,423</b>		<b>5,780,528</b>	<b>3,731,860</b>	<b>6,069,554</b>	<b>8,443,135</b>	<b>9,287,449</b>	<b>10,216,193</b>

Revenue Sources	2nd Revised	Actual	Budget	First Half	Actual	Approved	CBROP	proposed CFSP	Projection	
	Budget	Receipts	Estimates	Performance	Receipts	Revenue	Projections	Revenue		
	Estimates					Estimates		Projections		
	FY 2023-2024	FY 2023-2024	FY 2024-2025	FY 2024-2025	FY 2024-2025	FY 2025-2026	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Hospital User Fees-			4,390,423		2,991,411	2,895,362	3,140,982	5,273,792	5,801,171	6,381,288
SHA					2,789,117	836,498	2,928,573	3,169,343	3,486,277	3,834,905
<b>Bumala B Sub County Hospital</b>			<b>4,390,423</b>		<b>4,856,624</b>	<b>3,731,860</b>	<b>6,099,455</b>	<b>7,396,119</b>	<b>8,135,731</b>	<b>8,949,304</b>
Hospital User Fees-			4,390,423		3,071,061	3,139,630	3,724,614	5,341,361	5,875,497	6,463,047
SHA					1,785,563	592,230	2,374,841	2,054,758	2,260,234	2,486,257
<b>Mukhobola Sub County Hospital</b>			<b>4,390,423</b>		<b>2,982,144</b>	<b>3,731,860</b>	<b>4,131,251</b>	<b>5,612,684</b>	<b>6,173,952</b>	<b>6,791,348</b>
Hospital User Fees-			4,390,423		742,319	2,874,601	779,435	2,983,196	3,281,516	3,609,667
SHA					2,239,825	857,259	3,351,816	2,629,488	2,892,437	3,181,680
<b>Angurai Sub County Hospital</b>			<b>4,390,423</b>		<b>2,392,011</b>	<b>3,731,860</b>	<b>4,011,612</b>	<b>4,090,697</b>	<b>4,499,767</b>	<b>4,949,743</b>
Hospital User Fees-			4,390,423		794,147	3,649,436	1,333,854	3,015,398	3,316,938	3,648,632
SHA					1,597,864	82,424	2,677,757	1,075,299	1,182,829	1,301,112
<b>Lupida Sub County Hospital</b>			<b>4,390,423</b>		<b>6,909,395</b>	<b>3,731,860</b>	<b>9,754,865</b>	<b>9,280,267</b>	<b>10,208,294</b>	<b>11,229,123</b>
Hospital User Fees-			4,390,423		2,638,501	3,686,297	4,270,426	4,988,663	5,487,529	6,036,282
SHA					4,270,894	45,563	5,484,439	4,291,604	4,720,764	5,192,841
<b>Health Centres - 18No</b>			<b>25,115,979</b>	-	<b>35,966,682</b>	<b>21,348,582</b>	<b>37,765,016</b>	<b>48,524,671</b>	<b>53,377,138</b>	<b>58,714,852</b>
Hospital User Fees-			25,115,979		35,966,682	21,348,582	37,765,016	10,000,000	11,000,000	12,100,000
SHA								38,524,671	42,377,138	46,614,852
<b>Dispensaries</b>						<b>12,600,000</b>	<b>12,600,000</b>	<b>28,627,148</b>	<b>31,489,863</b>	<b>34,638,849</b>
SHA						12,600,000	12,600,000	28,627,148	31,489,863	34,638,849
			-						-	-
<b>Appropriation in Aid</b>	<b>245,284,949</b>	<b>136,138,244</b>	<b>204,744,506</b>	<b>5,048,391</b>	<b>267,185,147</b>	<b>307,495,850</b>	<b>327,495,850</b>	<b>443,475,418</b>	<b>487,822,960</b>	<b>536,605,256</b>
<b>Total Own Source Revenue</b>	<b>649,015,633</b>	<b>369,203,975</b>	<b>647,006,996</b>	<b>78,891,320</b>	<b>506,668,697</b>	<b>707,267,427</b>	<b>632,002,132</b>	<b>804,981,699</b>	<b>885,479,869</b>	<b>974,027,856</b>
<b>National Government:</b>										
<b>Equitable Share.</b>	<b>7,475,585,295</b>	<b>6,877,538,472</b>	<b>7,764,601,080</b>	<b>2,648,547,956</b>	<b>7,514,935,582</b>	<b>7,862,026,089</b>	<b>7,862,026,089</b>	<b>8,052,092,605</b>	<b>8,213,134,457</b>	<b>8,377,397,146</b>
<b>Conditional Grants</b>	<b>662,529,604</b>	<b>469,449,413</b>	<b>902,110,048</b>	-	<b>298,939,201</b>	<b>936,651,545</b>	<b>936,651,545</b>	<b>936,651,545</b>	<b>936,651,545</b>	<b>936,651,545</b>
<b>Grand Total Revenue</b>	<b>10,203,033,156</b>	<b>9,132,094,484</b>	<b>9,313,718,124</b>	<b>2,727,439,276</b>	<b>9,901,120,862</b>	<b>10,037,752,683</b>	<b>9,430,679,766</b>	<b>9,793,725,849</b>	<b>10,035,265,871</b>	<b>10,288,076,547</b>

## Expenditure ceilings

This section presents the FY 2026/2027 departmental ceilings and MTEF projections

Table 8: Medium Term Departmental Ceilings, 2026/2027-2028/2029

Vote Title	Economic Classification	Approved Ceilings	Approved Budget	CBROP Proposed Ceilings (kshs)	Proposed CFSP Ceilings	Projection	Projection
		FY 2025/2026	FY 2025/2026	FY 2026/2027	FY 2026/2027	FY 2027/2028	FY 2028/2029
		Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
<b>Smart Agriculture, Livestock, Fisheries, Blue Economy and Agribusiness</b>	Employee Compensation						
		216,007,110	216,007,110	216,007,110	216,007,110	226,807,466	238,147,839
	Operations and Maintenance	54,754,387	55,081,727	38,338,983	38,338,983	40,255,932	42,268,729
	Development	681,513,938	545,155,479	516,964,479	372,914,479	747,892,906	785,287,551
	<b>Sub Total</b>	<b>952,275,435</b>	<b>816,244,316</b>	<b>771,310,572</b>	<b>627,260,572</b>	<b>1,014,956,304</b>	<b>1,065,704,119</b>
<b>Trade, Investment, Industrialisation, Co-operatives, Small and Micro Enterprises (SME)</b>	Employee Compensation						
		54,093,401	54,093,401	54,093,401	54,093,401	56,798,071	59,637,975
	Operations and Maintenance	43,361,163	47,061,163	34,906,063	34,906,063	36,651,366	38,483,934
	Development	250,000,000	240,717,104	182,492,000	110,000,000	115,500,000	121,275,000
	<b>Sub Total</b>	<b>347,454,564</b>	<b>341,871,668</b>	<b>271,491,464</b>	<b>198,999,464</b>	<b>208,949,437</b>	<b>219,396,909</b>
<b>Education and Industrial Skills Development</b>	Employee Compensation						
		574,823,188	560,557,817	560,557,817	560,557,817	588,585,708	618,014,993
	Operations and Maintenance	94,782,267	128,282,267	102,678,442	102,678,442	107,812,364	113,202,982
	Development	130,000,000	116,000,000	144,562,850	95,000,000	99,750,000	104,737,500
	<b>Sub Total</b>	<b>799,605,455</b>	<b>804,840,084</b>	<b>807,799,109</b>	<b>758,236,259</b>	<b>796,148,072</b>	<b>835,955,476</b>
<b>The County Treasury and Economic Planning</b>	Employee Compensation						
		300,114,571	300,114,571	350,609,862	352,309,278	369,924,742	388,420,979
	Operations and Maintenance	216,780,374	373,858,389	352,813,935	336,896,422	353,741,243	371,428,305
	Development	10,000,000	22,919,656	27,919,656	100,000,000	105,000,000	110,250,000
	<b>Sub Total</b>	<b>526,894,945</b>	<b>696,892,616</b>	<b>731,343,453</b>	<b>789,205,700</b>	<b>828,665,985</b>	<b>870,099,284</b>
<b>Youth, Sports, Culture, Gender, Creative Arts and Social Services</b>	Employee Compensation						
		52,513,808	52,513,808	52,513,808	52,513,808	55,141,598	57,898,678
	Operations and Maintenance	99,404,008	156,692,200	44,032,165	44,032,165	46,233,773	48,545,462
	Development	25,000,000	25,500,000	44,486,620	20,000,000	21,000,000	22,050,000
	<b>Sub Total</b>	<b>176,917,816</b>	<b>234,706,008</b>	<b>141,032,593</b>	<b>116,547,973</b>	<b>122,375,372</b>	<b>128,494,140</b>
<b>Transport, Roads and Public Works</b>	Employee Compensation						
		83,555,152	83,555,152	83,555,152	83,555,152	87,732,910	92,119,555
	Operations and Maintenance	60,692,321	83,192,321	64,818,588	64,818,588	68,059,517	71,462,493
	Development	437,000,000	621,858,891	612,392,130	225,000,000	236,250,000	248,062,500
	<b>Sub Total</b>	<b>581,247,473</b>	<b>788,606,364</b>	<b>760,765,870</b>	<b>373,373,740</b>	<b>392,042,427</b>	<b>411,644,548</b>
<b>Public Service Management</b>	Employee Compensation						
		295,512,108	295,457,757	295,457,757	295,457,757	310,230,645	325,742,177
	Operations and Maintenance	374,668,860	452,168,860	327,269,605	327,269,605	343,633,085	360,814,740
	Development	-	-	-	352,500,000	370,125,000	388,631,250
	<b>Sub Total</b>	<b>670,180,968</b>	<b>747,626,617</b>	<b>622,727,362</b>	<b>975,227,362</b>	<b>1,023,988,730</b>	<b>1,075,188,167</b>
<b>Lands, Housing and urban Development</b>	Employee Compensation						
		66,175,063	66,175,063	66,175,063	16,738,685	17,575,619	18,454,400
	Operations and Maintenance	58,288,879	66,806,289	64,286,691	18,447,091	19,369,446	20,337,918
	Development	122,500,000	108,500,000	169,571,920	20,000,000	21,000,000	22,050,000
	<b>Sub Total</b>	<b>246,963,942</b>	<b>241,481,352</b>	<b>300,033,674</b>	<b>55,185,776</b>	<b>57,945,065</b>	<b>60,842,318</b>
<b>Busia Municipality</b>	Employee Compensation						
					32,807,705	34,448,090	36,170,495
	Operations and Maintenance				25,450,800	26,723,340	28,059,507
	Development				14,000,000	14,700,000	15,435,000
	<b>Sub Total</b>				<b>72,258,505</b>	<b>75,871,430</b>	<b>79,665,002</b>
<b>Malaba Municipality</b>	Employee Compensation						
					16,628,673	17,460,107	18,333,112
	Operations and Maintenance				20,388,800	21,408,240	22,478,652
	Development				6,000,000	6,300,000	6,615,000
	<b>Sub Total</b>				<b>43,017,473</b>	<b>45,168,347</b>	<b>47,426,764</b>
<b>Water, Environment, Irrigation,</b>	Employee Compensation	94,152,036	94,152,036	94,152,036	94,152,036	98,859,638	103,802,620

Vote Title	Economic Classification	Approved Ceilings	Approved Budget	CBROP Proposed Ceilings (kshs)	Proposed CFSP Ceilings	Projection	Projection
						FY 2025/2026	FY 2025/2026
						Kshs.	Kshs.
<b>Natural Resources and Climate Change</b>							
	Operations and Maintenance	53,704,250	72,704,250	52,830,227	52,830,227	55,471,738	58,245,325
	Development	490,000,000	722,500,000	397,250,445	432,000,000	453,600,000	476,280,000
	<b>Sub Total</b>	<b>637,856,286</b>	<b>889,356,286</b>	<b>544,232,708</b>	<b>578,982,263</b>	<b>607,931,376</b>	<b>638,327,945</b>
<b>Health Services and Sanitation</b>	Employee Compensation	1,959,646,302	2,053,694,979	2,053,694,979	2,022,712,703	2,123,848,338	2,230,040,755
	Operations and Maintenance	369,693,672	347,026,622	312,048,940	523,475,418	549,649,189	577,131,648
	Development	602,500,000	548,600,000	662,869,948	245,000,000	257,250,000	270,112,500
	<b>Sub Total</b>	<b>2,931,839,974</b>	<b>2,949,321,601</b>	<b>3,028,613,867</b>	<b>2,791,188,121</b>	<b>2,930,747,527</b>	<b>3,077,284,903</b>
<b>County Public Service Board</b>	Employee Compensation	29,563,226	29,563,226	29,563,226	30,450,123	31,972,629	33,571,260
	Operations and Maintenance	73,320,821	68,320,821	62,486,735	62,486,735	65,611,072	68,891,625
	<b>Sub Total</b>	<b>102,884,047</b>	<b>97,884,047</b>	<b>92,049,961</b>	<b>92,936,858</b>	<b>97,583,701</b>	<b>102,462,886</b>
<b>The Governorship</b>	Employee Compensation	200,239,695	185,239,695	185,239,695	206,246,886	216,559,230	227,387,192
	Operations and Maintenance	159,867,896	167,690,696	164,724,778	164,724,778	172,961,017	181,609,068
	Development	18,000,000	28,000,000	24,000,000	20,000,000	21,000,000	22,050,000
	<b>Sub Total</b>	<b>378,107,591</b>	<b>380,930,391</b>	<b>373,964,473</b>	<b>390,971,664</b>	<b>410,520,247</b>	<b>431,046,259</b>
<b>County Law Office</b>	Employee Compensation	15,820,129	15,820,129	15,820,129	16,294,733	17,109,470	17,964,943
	Operations and Maintenance	54,544,701	54,544,701	44,766,862	44,766,862	47,005,205	49,355,465
	Development	-	-	-	-	-	-
	<b>Sub Total</b>	<b>70,364,830</b>	<b>70,364,830</b>	<b>60,586,991</b>	<b>61,061,595</b>	<b>64,114,675</b>	<b>67,320,408</b>
<b>Strategic Partnerships and Digital Economy</b>	Employee Compensation	25,100,548	25,100,548	25,100,548	35,449,745	37,222,232	39,083,344
	Operations and Maintenance	26,643,389	30,643,389	24,224,735	24,224,735	25,435,972	26,707,770
	Development	8,000,000	8,000,000	8,000,000	10,000,000	10,500,000	11,025,000
	<b>Sub Total</b>	<b>59,743,937</b>	<b>63,743,937</b>	<b>57,325,283</b>	<b>69,674,480</b>	<b>73,158,204</b>	<b>76,816,114</b>
	<b>Total County Executive Expenditure</b>	<b>8,482,337,264</b>	<b>9,123,870,117</b>	<b>8,563,277,380</b>	<b>7,878,851,826</b>	<b>8,629,127,121</b>	<b>9,060,583,477</b>
<b>County Assembly</b>	Employee Compensation	456,222,004	468,610,184	468,610,184	472,341,378	495,958,447	520,756,369
	Operations and Maintenance	403,160,562	390,772,382	358,792,202	387,256,667	406,619,500	426,950,475
	Development	144,000,000	54,500,000	40,000,000	40,000,000	42,000,000	44,100,000
	<b>Sub Total</b>	<b>1,003,382,566</b>	<b>913,882,566</b>	<b>867,402,386</b>	<b>899,598,045</b>	<b>944,577,947</b>	<b>991,806,845</b>
<b>All</b>	Development- For completion of Stalled and Incomplete Projects				300,000,000	315,000,000	330,750,000
<b>All</b>	Development-For settlement of development Pending bills				600,000,000	630,000,000	661,500,000
	<b>Sub Total</b>	-	-	-	<b>900,000,000</b>	<b>945,000,000</b>	<b>992,250,000</b>
	<b>Total County Expenditure</b>						
	Employee Compensation	4,423,538,341	4,500,655,476	4,551,150,767	4,558,318,989	4,786,234,939	5,025,546,686
	Operations and Maintenance	2,143,667,551	2,494,846,077	2,049,018,951	2,272,992,381	2,386,642,000	2,505,974,100
	Development	2,918,513,938	3,042,251,130	2,830,510,048	2,962,414,479	3,466,867,906	3,640,211,301
	<b>Grand Total</b>	<b>9,485,719,830</b>	<b>10,037,752,683</b>	<b>9,430,679,766</b>	<b>9,793,725,849</b>	<b>10,639,744,845</b>	<b>11,171,732,087</b>
	<b>Employee Compensation</b>	46.63%	44.84%	48.26%	46.54%	44.98%	44.98%
	<b>Operations and Maintenance</b>	22.60%	24.85%	21.73%	23.21%	22.43%	22.43%
	<b>Development</b>	30.77%	30.31%	30.01%	30.25%	32.58%	32.58%
	<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>

## Summary of departmental programmes for the FY 2026/2027 and the medium term

Table 9: Programmes for the FY 2026/2027 and the Medium Term

Department	Programme	Proposed Ceilings	Projection	Projection
		FY 2026/2027 (Kshs.)	FY 2027/2028 (Kshs.)	FY 2028/2029 (Kshs.)
<b>Smart Agriculture, Livestock, Fisheries, Blue Economy and Agribusiness</b>	General Administration and Support Services	254,346,093	267,063,398	280,416,568
	Crop Development	305,500,000	320,775,000	336,813,750
	Agribusiness development	10,918,919	11,464,865	12,038,108
	Fisheries and blue economy development	22,945,560	24,092,838	25,297,480
	Livestock Development	33,550,000	35,227,500	36,988,875
	<b>Sub Total</b>	<b>627,260,572</b>	<b>1,014,956,304</b>	<b>1,065,704,119</b>
<b>Trade, Investment, Industrialisation, Co-operatives, Small and Micro Enterprises (SME)</b>	General Administration and Support Services	88,999,464	93,449,437	98,121,909
	Trade Development and investment	110,000,000	115,500,000	121,275,000
	<b>Sub Total</b>	<b>198,999,464</b>	<b>208,949,437</b>	<b>219,396,909</b>
<b>Education and Industrial Skills Development</b>	General Administration and Support Services	663,236,259	696,398,072	731,217,976
	- Early childhood development education	70,000,000	73,500,000	77,175,000
	Vocational Training Development	25,000,000	26,250,000	27,562,500
	<b>Sub Total</b>	<b>758,236,259</b>	<b>796,148,072</b>	<b>835,955,476</b>
<b>The County Treasury and Economic Planning</b>	General Administration and Support Services	689,205,700	723,665,985	759,849,284
	Public Financial Management	100,000,000	105,000,000	110,250,000
	<b>Sub Total</b>	<b>789,205,700</b>	<b>828,665,985</b>	<b>870,099,284</b>
<b>Youth, Sports, Culture, Gender, Creative Arts and Social Services</b>	General Administration and Support Services	96,547,973	101,375,372	106,444,140
	Promotion and Development of Sports	20,000,000	21,000,000	22,050,000
	<b>Sub Total</b>	<b>116,547,973</b>	<b>122,375,372</b>	<b>128,494,140</b>
<b>Transport, Roads and Public Works</b>	General Administration and Support Services	148,373,740	155,792,427	163,582,048
	Road network	225,000,000	236,250,000	248,062,500
	<b>Sub Total</b>	<b>373,373,740</b>	<b>392,042,427</b>	<b>411,644,548</b>
<b>Public Service Management</b>	General Administration and Support Services	622,727,362	653,863,730	686,556,917
	Devolution Support	352,500,000	370,125,000	388,631,250
	<b>Sub Total</b>	<b>975,227,362</b>	<b>1,023,988,730</b>	<b>1,075,188,167</b>
<b>Lands, housing and Urban Development</b>	General Administration and Support Services	35,185,776	36,945,065	38,792,318
	Housing Development and Management	20,000,000	21,000,000	22,050,000
	<b>Sub Total</b>	<b>55,185,776</b>	<b>57,945,065</b>	<b>60,842,318</b>
<b>Busia Municipality</b>	General Administration and Support Services	58,258,505	61,171,430	64,230,002
	Busia Municipality	14,000,000	14,700,000	15,435,000
	<b>Sub Total</b>	<b>72,258,505</b>	<b>75,871,430</b>	<b>79,665,002</b>
<b>Malaba Municipality</b>	General Administration and Support Services	37,017,473	38,868,347	40,811,764
	Malaba Municipality	6,000,000	6,300,000	6,615,000
	<b>Sub Total</b>	<b>43,017,473</b>	<b>45,168,347</b>	<b>47,426,764</b>
<b>Water, Environment, Irrigation, Natural Resources and Climate Change</b>	General Administration and Support Services	146,982,263	154,331,376	162,047,945
	Water supply services	80,000,000	84,000,000	88,200,000
	BUWASCO	15,000,000	15,750,000	16,537,500
	Environmental conservation and management	5,000,000	5,250,000	5,512,500
	Climate Change Mitigation and adaptation	277,000,000	290,850,000	305,392,500

Department	Programme	Proposed Ceilings	Projection	Projection
		FY 2026/2027 (Kshs.)	FY 2027/2028 (Kshs.)	FY 2028/2029 (Kshs.)
	Irrigation and Land Reclamation services	15,000,000	15,750,000	16,537,500
	Natural Resource Management	5,000,000	5,250,000	5,512,500
	Energy Development	35,000,000	36,750,000	38,587,500
	<b>Sub Total</b>	<b>578,982,263</b>	<b>607,931,376</b>	<b>638,327,945</b>
<b>Health Services and Sanitation</b>	General Administration and Support Services	2,546,188,121	2,673,497,527	2,807,172,403
	Curative and Rehabilitative services	89,000,000	93,450,000	98,122,500
	Preventive and Promotive health services	156,000,000	163,800,000	171,990,000
	<b>Sub Total</b>	<b>2,791,188,121</b>	<b>2,930,747,527</b>	<b>3,077,284,903</b>
<b>County Public Service Board</b>	General Administration and Support Services	92,936,858	97,583,701	102,462,886
<b>The Governorship</b>	General Administration and Support Services	370,971,664	389,520,247	408,996,259
	Disaster Risk Management	20,000,000	21,000,000	22,050,000
	<b>Sub Total</b>	<b>390,971,664</b>	<b>410,520,247</b>	<b>431,046,259</b>
<b>Strategic Partnerships and Digital Economy</b>	General Administration and Support Services	59,674,480	62,658,204	65,791,114
	Information Communication Technology	10,000,000	10,500,000	11,025,000
	<b>Sub Total</b>	<b>69,674,480</b>	<b>73,158,204</b>	<b>76,816,114</b>
<b>County Law Office</b>	General Administration and Support Services	61,061,595	64,114,675	67,320,408
	<b>Sub Total</b>	<b>61,061,595</b>	<b>64,114,675</b>	<b>67,320,408</b>
<b>County Assembly</b>	General Administration and Support Services	859,598,045	902,577,947	947,706,845
	Representation	40,000,000	42,000,000	44,100,000
	<b>Sub Total</b>	<b>899,598,045</b>	<b>944,577,947</b>	<b>991,806,845</b>
<b>Across the departments</b>	Completion of stalled and incomplete Projects across the County	300,000,000	315,000,000	330,750,000
	Settlement of Pending bills	600,000,000	630,000,000	661,500,000
	<b>Grand Total</b>	<b>9,793,725,849</b>	<b>10,639,744,845</b>	<b>11,171,732,087</b>

With the prevailing constrained fiscal space, prudent prioritization of essential expenditures will remain paramount in guiding resource allocation. Accordingly, all departments and entities are required to focus on high-priority programmes and interventions that demonstrate clear value for money and high socio-economic returns, while rationalizing and eliminating low-impact and non-essential activities.

Further emphasis shall be placed on completion of ongoing and near-completion projects, fulfillment of statutory obligations, protection of critical service delivery programmes, and settlement of verified pending bills to enhance fiscal discipline and service delivery outcomes.

## Medium Term Expenditure Estimates

The County Treasury has proposed an allocation of **Kshs. 300 million** towards the completion of stalled and incomplete projects. While this allocation may not be sufficient to fully address all ongoing projects, it represents a deliberate step towards unlocking value from existing investments and improving service delivery. In view of the prevailing fiscal constraints, priority will be accorded to near-completion projects requiring minimal additional funding, high-impact projects with low completion costs, and projects that directly support the delivery of essential services.

In addition, a total of **Kshs. 600 million** has been proposed for the settlement of pending bills. The allocation will be guided by clearly defined criteria, including but not limited to; aging analysis of pending bills, settlement of verified and approved obligations, prioritization of bills whose payment will restore or sustain critical service delivery, clearance of low value but voluminous bills, settlement of statutory and mandatory obligations.

The above allocations have been presented as stand-alone lump sums to enable County departments to objectively apply the stated criteria in allocating the funds. This approach ensures that limited resources are directed to areas with the greatest immediate impact.

## Public Participation Adverts

 **COUNTY GOVERNMENT OF BUSIA**  
P.O.BOX PRIVATE BAG-50400  
BUSIA, KENYA  
**COUNTY TREASURY**

 **PUBLIC PARTICIPATION ON COUNTY FISCAL STRATEGY PAPER  
FOR FINANCIAL YEAR 2026/2027 & MTEF**

Article 201 of the Constitution of Kenya 2010 envisages transparency, accountability and public participation on matters of public finance.

Further, section 117 of the Public Finance Management Act, 2012 requires that the County Treasury in preparing County Fiscal Strategy Paper-CFSP takes into consideration views of among others, the public and interested persons/groups.

In view of the above the County Government of Busia through the County Treasury would wish to notify and invite members of the public, professional groups, civil societies/organizations, private sector, faith based organizations and other interested stakeholders to a public participation forum scheduled to take place on **Wednesday 4<sup>th</sup> February, 2026** in all the Eight(8) Sub- Counties at the Venues listed below

Written memoranda may be sent to [finance@busiacounty.go.ke](mailto:finance@busiacounty.go.ke), or delivered to County Treasury- Budget Directorate, Sub-County and Ward Administrators offices on or before **4<sup>th</sup> February, 2026**.

SUB-COUNTY	WARD	VENUE	Time
Butula	Marachi North	Butula Family Life Centre	9AM-5PM
Samia	Agenga/Nanguba	Ageng'a Nutrition Centre	9AM-5PM
Bunyala	Bunyala West	Port Victoria Town Hall	9AM-5PM
Matayos	Matayos South	Matayos VTC	9AM-5PM
Nambale	Nambale Township	DCC Ground	9AM-5PM
Teso South	Chakol South	PAG Church - Otimong	9AM-5PM
Teso Central	Amukura Central	Kong'urapus Catholic Church	9AM-5PM
Teso North	Angurai South	Kakapel Cultural Centre	9AM-5PM

**HON. ANDREW NAKITARI  
COUNTY EXECUTIVE COMMITTEE MEMBER  
COUNTY TREASURY AND ECONOMIC PLANNING**



**COUNTY GOVERNMENT OF BUSIA**  
P. O. BOX PRIVATE BAG-50400  
BUSIA, KENYA  
COUNTY TREASURY



**PUBLIC PARTICIPATION ON COUNTY FISCAL STRATEGY  
PAPER FOR FINANCIAL YEAR 2026/2027 & MTEF**

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